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FOR FURTHER INFORMATION ON IROQUOIS FALLS, ONTARIO CANADA

PLEASE CONTACT:

CORPORATION OF THE TOWN OF IROQUOIS FALLS

LINDA MCLEAN
Clerk-Administrator
P.O. Box 230
253 Main Street
Iroquois Falls, Ontario
POK 1G0
Canada

Phone: 705-232-6357 Fax: 705-232-4241

Email: mcleanl@iroquoisfalls.com Web: www.IroquoisFalls.com

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Introduction

Iroquois Falls is a vibrant community in the heart of Northern Ontario, Canada with an estimated 2016 population of 4,614¹. The Town lies just off the Trans-Canada Highway (Hwy 11) on the banks of the Abitibi River. Coordinates of the community are 48°46′N 80°40′W.

Historically, with the advent of the large Abitibi Mill on the Abitibi River, the Town of Iroquois Falls originated and became incorporated in 1915. The settlements of Ansonville and Montrock sprang up as rural developments and were incorporated in 1918 with a township status which also encompassed the hamlets of Kelso, Monteith and Porquis Junction. Finally on January 1st, 1969 the Town of Iroquois Falls and Township of Calvert amalgamated to form the Town of Iroquois Falls which now exists as a Town having a larger geographical area than Metro Toronto.²

Opportunities exist in the community for economic growth and diversification of the local economy. Iroquois Falls has rail service in the core of the community; essential for providing accessibility to North American markets. The mining industry including mining supply and service has also provided strong stimulation of economic growth to the region. There is productive and affordable agriculture land for development, research and innovation, as part of the Northern Clay Belt Region.

Iroquois Falls provides prospects for cold weather testing and data storage with consistent weather patterns from November to March and accessibility to the community. In January 1935, the town set the record low temperature for Ontario of –58.3 °C (–73 °F).³

The community has natural beauty and diverse locations for the television and film industry. In 2015, Iroquois Falls was one of the site locations for a major film shot in Northern Ontario.

The cost of living in Iroquois Falls is lower comparable to other communities in Ontario; including moderate property taxes, housing, food, shelter and transportation.

Iroquois Falls is a true four season community with many lakes and rivers nestled in the heart of Northeastern Ontario. The community provides a quality of lifestyle desired by many. Not only being a safe community to live and work, Iroquois Falls boasts substantial education facilities, health care services, a recreation complex, golf course, modern senior facilities, independent living residences, and most of all a warm and welcoming community.

¹ Data Mining Inc. Superdemographics 2016

² http://iroquoisfallschamber.com

³ Source: http://www.theweathernetwork.com

1.1 Location

Iroquois Falls is a small town in Northern Ontario which lies just off Hwy 11 on the banks the Abitibi River, west of Lake Abitibi. The following communities are also within the municipal boundaries: Monteith, Nellie Lake, and Porquis Junction.

Right next door to Iroquois Falls is Timmins, approximately 70 kilometers to the west, one of the largest cities in Northeastern Ontario and the regional hub to a population of 117,000.

Matagami Chapais Hearst Kapuskasing Smooth Rock Falls Cochrane Lebel-Sur-Quévillor Val-St-Gilles Driftwood St-Lamber Chazel Guyenne equois Falls Champneuf Timmins Matheson Destor Senneterre Rouyn-Noranda Folevet anabie Kirkland Lake Malartic Matachewan Gowganda Sultan Shining Tree New Liskeard Latulipe Biscotasing treal River Harbour Ville-Marie Marten River Témiscaming Val-Limoges Mont-Laurie Sault Ste. Marie Sudbury Elliot Lake Maniwaki North Bay Hilton Beach Blind River Hagar Quebec Espanola Deep River De Tour Village Little Current Trout Creek Pembroke Denholm Chénéville Evansville Gore Bay Wikwemikong Port Loring heboygan Burk's Falls Golden Lake Providence Bay Nobel Parry Sound Rogers City Dacre Onaway Maynooth Carnarvon Baneroft Griffith Bracebridge Alpena Gravenhurst Smiths Falls Coe Hill ohannes burg Stokes Bay Ogdens burg Harrisville Meaford Orillia Owen Sound Bobcaygeon Flinton Luzerne Brockvill Barrie Southampton Peterborough Verona Gouverneur Omemee nton Lake Tawas City Kingston Kincardine Durham Creemore Uxbridge Aurora Mount Forest Belleville Watertown Oshawa Bad Axe Lowville Goderich Listowel Toronto Copenhagen Ajax **Ontario** MAPQUEST Redfield

Figure 1: Iroquois Falls North America Location Map

Source: http://www.mapquest.com/maps?city=Iroquois+Falls&state=on

Kapuskasing Smooth Rock Falls Driftwood Cochrane Imquois Falls Matheson fimmins Ramore Foleyet Kirk _oMatachewan Charlton Gogama Gowganda Sultan Shining Tree Lady Evelyn-Smoothwater Prov. Park Latch Biscotasing

Figure 2: Iroquois Falls Location Map

Source: http://www.mapquest.com/maps?city=Iroquois+Falls&state=on

1.2 Climate

Iroquois Falls derives climatic data from the Timmins Victor Power A* Station⁴. Latitude: 48°34'11.000" N; Longitude: 81°22'36.000" W; Elevation: 294.70 m

Iroquois Falls provides prospects for cold weather testing with consistent weather patterns from November to March and accessibility to the community. In January 23, 1935, the town set the record low temperature for Ontario of -58.3 °C (-73 °F)⁵.

Table 1: Iroquois Falls Average Temperature (°C) 1981-2010

| | Jan I | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
|----------------------|-------|-------|-------|------|------|------|------|------|------|------|------|-------|
| Daily Average (°C) | -16.8 | -14.0 | -7.4 | 1.8 | 9.6 | 14.9 | 17.5 | 16.0 | 11.1 | 4.4 | -3.4 | -11.9 |
| Standard Deviation | 3.6 | 3.1 | 2.6 | 2.3 | 2.1 | 1.6 | 1.2 | 1.4 | 1.6 | 1.5 | 2.6 | 3.7 |
| Daily Maximum (°C) | -10.6 | -7.2 | -0.6 | 8.0 | 16.6 | 21.9 | 24.2 | 22.5 | 17.1 | 9.0 | 0.6 | -6.9 |
| Daily Minimum (°C) | -23.0 | -20.7 | -14.2 | -4.5 | 2.5 | 7.8 | 10.7 | 9.4 | 5.2 | -0.3 | -7.4 | -17.0 |
| Extreme Maximum (°C) | 7.6 | 11.7 | 19.9 | 29.9 | 34.2 | 38.8 | 38.9 | 36.7 | 33.4 | 28.3 | 19.8 | 14.2 |

 $^{^4}$ A = WMO "3 and 5 rule" (i.e. no more than 3 consecutive and no more than 5 total missing for either temperature or precipitation

⁵ http://www.theweathernetwork.com

Table 2: Iroquois Falls Average Precipitation 1981-2010

| Table 2. Iroquois | Jan | Feb | Mar | Apr | | | ı Ju | ıl Au | g Sep | Oct | Nov | Dec |
|--|-------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|----------------|-------------|-------------|-------------|
| Rainfall (mm) | 3.2 | 1.7 | 14.1 | 30.1 | 62.3 | 83.2 | 90.9 | 9 81.6 | 83.7 | 68.1 | 30.9 | 8.5 |
| Snowfall (cm) | 57.8 | 45.9 | 44.8 | 27.2 | 5.0 | 0.2 | 0.0 | 0.0 | 1.0 | 15.1 | 49.0 | 65.2 |
| Precipitation (mm) | 51.8 | 41.3 | 54.5 | 56.2 | 67.4 | 83.4 | 90.9 | 9 81.6 | 84.7 | 82.5 | 75.9 | 64.5 |
| Average Snow Depth (cm) | 53 | 64 | 54 | 18 | 1 | 0 | 0 | 0 | 0 | 0 | 7 | 28 |
| Median Snow Depth (cm) | 53 | 64 | 54 | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 28 |
| Snow Depth at Month-end (cm) | 62 | 63 | 34 | 4 | 0 | 0 | 0 | 0 | 0 | 1 | 14 | 41 |
| Extreme Daily Rainfall (mm) | 14.2 | 9.0 | 32.5 | 32.8 | 53.3 | 77.4 | 87.0 | 6 86.8 | 43.9 | 48.8 | 37.6 | 28.7 |
| Date (yyyy/dd) | 1995/ 14 | 1983/ 20 | 1973/ 11 | 1992/ 21 | 1972, 29 | / 1984 24 | / 199 29 | 0/ 1986 10 | 5/ 1961/ 01 | 2004/ 30 | 1988/ 05 | 1971/ 10 |
| Extreme Daily Snowfall (cm) | 33.0 | 37.0 | 48.2 | 36.0 | 17.0 | 2.6 | 0.0 | 0.0 | 7.2 | 19.3 | 28.4 | 39.6 |
| Date (yyyy/dd) | 1962/ 07 | 1999/ 28 | 1983/ 19 | 1985/ 06 | 1986, 01 | / 1980 10 | / 195 01 | 5/ 1955 01 | 5/ 1989/ 23 | 1976/ 15 | 1966/ 28 | 1985/ 01 |
| Extreme Daily Precipitation (mm) | 33.0 | 35.6 | 48.2 | 35.8 | 53.8 | 77.4 | 87.0 | 5 86.8 | 43.9 | 48.8 | 38.2 | 39.2 |
| Date (yyyy/dd) | 1962/ 07 | 1999/ 28 | 1983/ 19 | 1985/ 06 | 1972, 29 | / 1984 24 | / 199 29 | 0/ 1986 10 | 5/ 1961/ 01 | 2004/ 30 | 2005/ 06 | 1985/ 01 |
| Extreme Snow Depth (cm) | 127 | 137 | 130 | 96 | 70 | 0 | 0 | 0 | 4 | 15 | 64 | 157 |
| Date (yyyy/dd) | 1967/ 29 | 1960 / 27 | 1960 / 01 | 1978 / 02 | 1996 / 01 | 1955 / 01 | 1955 / 01 | | 980/ 1 6 2 | • | 1966/ 30 | 1968/ 24 |

Source: http://climate.weather.gc.ca/climate_normals/results_1981_2010_e.html?stnlD=4180&autofwd=1

2 Demographics

2.1 Population Size and Growth

Table 3: Population Change 2011 - 2021

| | 2011 | 2016 | 2021 |
|---------------------------------|------------|------------|------------|
| | 2011 | 2010 | 2021 |
| Iroquois Falls Population Count | 4595 | 4614 | 4501 |
| Change from Previous Census | | | |
| Change in Count from Projection | 134 | 19 | -113 |
| Ontario Population Count | 12,851,821 | 13,780,978 | 14,562,866 |
| | | | |
| % Change from Previous Census | 1,863,791 | | |
| % Change from Projection | | 929,857 | 781,888 |

Source: http://www12.statcan.gc.ca/census-recensement/2011/dp-

pd/prof/details/page.cfm?Lang=E&Geo1=CSD&Code1=3556031&Geo2=PR&Code2=01&Data=Count&SearchText=iroquois%20falls&SearchType=Begins&SearchPR=35&B1=All&Custom=&TABID=1

2.2 Age Profile

In 2016, Iroquois Falls had an older population compared to the provincial average.

• Estimates show that percentages of the total population between the ages of 0 and 49 are below the provincial average, while the percentages for those aged 50 + are above the provincial average.

Figure 3: Age Distribution Chart 2016

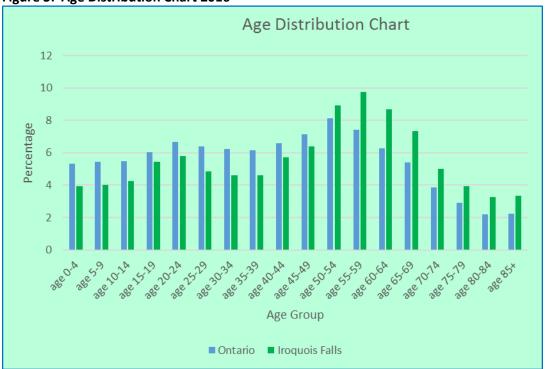


Table 4: Age Distribution 2016

| Characteristics | Ontario 2016 % | Iroquois Falls 2016 % | Iroquois Falls 2016 |
|-----------------|-------------------|--------------------------|------------------------|
| | | | |
| Age | 13,780,978 | 4614 | |
| age 0-4 | 5.33 | 3.94 | 182 |
| age 5-9 | 5.46 | 4.01 | 185 |
| age 10-14 | 5.5 | 4.27 | 197 |
| age 15-19 | 6.03 | 5.44 | 251 |
| age 20-24 | 6.68 | 5.81 | 268 |
| age 25-29 | 6.39 | 4.86 | 224 |
| age 30-34 | 6.22 | 4.62 | 213 |
| age 35-39 | 6.16 | 4.62 | 213 |
| age 40-44 | 6.61 | 5.72 | 264 |
| age 45-49 | 7.16 | 6.39 | 295 |
| age 50-54 | 8.13 | 8.93 | 412 |
| age 55-59 | 7.42 | 9.77 | 451 |
| age 60-64 | 6.29 | 8.69 | 401 |
| age 65-69 | 5.41 | 7.35 | 339 |
| age 70-74 | 3.88 | 5.01 | 231 |
| age 75-79 | 2.91 | 3.94 | 182 |
| age 80-84 | 2.2 | 3.27 | 151 |
| age 85+ | 2.22 | 3.36 | 155 |

Source: Manifold Data Mining Inc. Superdemographics 2016

2.3 Language Characteristics

Table 5 indicates 56% of people in Iroquois Falls are bilingual (English and French), which is much higher than Ontario.

Table 5: Language Characteristics 2016

| | Ontario 2016 | Iroquois Falls 2016 | Iroquois Falls |
|-----------------------|--------------|---------------------|----------------|
| | % | % | |
| Total population | 13,780,978 | 4,614 | |
| % Population speaking | 86 | 43 | 1967 |
| English only | | | |
| % Population speaking | 0 | 2 | 76 |
| French only | | | |
| % Pop. speaking | 11 | 56 | 2571 |
| English & French | | | |
| % neither French or | 2.2 | 0 | 0 |
| English | | | |

2.4 Mobility Characteristics

Estimates indicate that residents of Iroquois Falls were slightly less likely to move than the provincial average. People moving to Iroquois Falls tend to be relocating from within Ontario as opposed to moving from outside of the province or country.

Table 6: Iroquois Falls Mobility Rates 2016

| | Ontario 2016 | Iroquois Falls 2016 | Iroquois Falls 2016 % |
|-------------------------------------|--------------|------------------------|--------------------------|
| Total - Mobility status 1 year ago | 13,780,978 | 4,614 | |
| Non-movers | 12,169,722 | 4,064 | 88.0 |
| Movers | 1,611,257 | 551 | 11.9 |
| Non-migrants | 946,317 | 352 | 7.6 |
| Migrants | 664,939 | 199 | 4.3 |
| Internal migrants | 533,046 | 162 | 3.5 |
| Intraprovincial migrants | 471,044 | 132 | 2.9 |
| Interprovincial migrants | 62,002 | 31 | .7 |
| External migrants | 131,894 | 37 | .8 |
| Total - Mobility status 5 years ago | 13,780,978 | 4,614 | |
| Non-movers | 8,559,491 | 3,143 | 68.1 |
| Movers | 5,221,487 | 1,471 | 31.9 |
| Non-migrants | 2,891,109 | 855 | 18.5 |
| Migrants | 2,330,378 | 616 | 13.4 |
| Internal migrants | 1,771,368 | 573 | 12.4 |
| Intraprovincial migrants | 1,564,170 | 458 | 9.9 |
| Interprovincial migrants | 207,197 | 115 | 2.5 |
| External migrants | 559,011 | 43 | .9 |

2.5 Level of Education

Table 7 indicates the level of education attainment in Iroquois Falls in 2016.

- Roughly 70% of the Iroquois Falls residents have a certificate, diploma or degree. Although
 this is a little lower than the overall provincial average, Iroquois Falls does have a higher
 percentage of persons with an apprenticeship, trades certificate or diploma than the
 provincial average.
- The percentage of persons with university education is less than half of the provincial average.

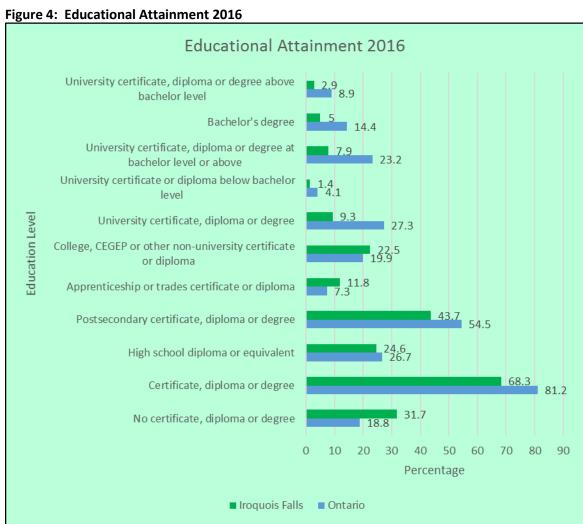


Table 7: Educational Attainment 2016

| | Ontario 2016 % | Iroquois Falls 2016 % | Iroquois Falls 2016 |
|--|-------------------|-----------------------------|---------------------------|
| Total population aged 25 to 64 years by | | | 2,474 |
| highest certificate, diploma or degree | | | |
| No certificate, diploma or degree | 11 | 20.3 | 502 |
| Certificate, diploma or degree | 89 | 79.7 | 1,972 |
| High school diploma or equivalent | 24.2 | 28.5 | 705 |
| Postsecondary certificate, diploma or degree | 64.7 | 51.2 | 1,267 |
| Apprenticeship or trades certificate or diploma | 7.6 | 11.4 | 282 |
| College, CEGEP or other non-university certificate or diploma | 23.7 | 30.2 | 746 |
| University certificate, diploma or degree | 33.4 | 9.7 | 239 |
| University certificate or diploma below bachelor level | 4.5 | 1 | 25 |
| University certificate, diploma or degree at | 28.9 | 8.6 | 214 |
| bachelor level or above | | | |
| Bachelor's degree | 17.8 | 5.4 | 134 |
| University certificate, diploma or degree above bachelor level | 11.2 | 3.2 | 80 |

2.6 Income

Table 8 indicates that, in 2016, the average total income levels were slightly lower in most cases in Iroquois Falls than in Ontario.

Table 8: Total Income Levels 2015

| Characteristic | Ontario | Ontario % | Iroquois Falls | Iroquois Falls % |
|------------------------------------|----------------|-----------|-------------------|---------------------|
| Total income of population aged 15 | 11,536,55 | | 4,051 | |
| years and over | 9 | | | |
| Without income | 615,987 | 5.3 | 204 | 5.0 |
| With income | 10,920,57 2 | 95.0 | 3,847 | 95.0 |
| Under \$5,000 | 1,104,888 | 9.6 | 302 | 7.5 |
| \$5,000 to \$9,999 | 815,705 | 7.1 | 310 | 7.7 |
| \$10,000 to \$14,999 | 945,279 | 8.2 | 269 | 6.6 |
| \$15,000 to \$19,999 | 974,551 | 8.4 | 340 | 8.4 |
| \$20,000 to \$29,999 | 1,440,819 | 12.5 | 588 | 14.5 |
| \$30,000 to \$39,999 | 1,257,962 | 10.9 | 589 | 14.5 |
| \$40,000 to \$49,999 | 1,084,664 | 9.4 | 442 | 10.9 |
| \$50,000 to \$59,999 | 857,804 | 7.4 | 255 | 6.3 |
| \$60,000 to \$79,999 | 1,027,570 | 8.9 | 298 | 7.4 |
| \$80,000 to \$99,999 | 663,280 | 5.7 | 251 | 6.2 |
| \$100,000 and over | 748,051 | 6.5 | 204 | 5.0 |
| \$100,000 to \$124,999 | 364,846 | 3.2 | 160 | 4 |
| \$125,000 and over | 383,204 | 3.3 | 44 | 1.9 |
| Characteristic | | | | |
| Median income (\$) | | 32,968 | | 30,587 |
| Average income (\$) | | 47,136 | | 43,564 |

Source: Manifold Data Mining Inc. Superdemographics 2016 (2015 incomes)

Table 9 indicates that, in 2015, families residing in Iroquois Falls earned a lower average family income in comparison to Ontario averages.

Table 9: Family Income Levels 2015

| | Ontario | Iroquois Falls |
|------------------------------------|-----------|----------------|
| Family income of economic families | 3,876,390 | 1,447 |
| Median family income (\$) | 90,574 | 85,276 |
| Average family income (\$) | 113,454 | 96,840 |

Source: Manifold Data Mining Inc. Superdemographics 20016 (20015 incomes)

Table 10 demonstrates that in 2015, the average income for households in Iroquois Falls was lower in comparison to households in Ontario.

Table 10: Household Income Levels 2015

| | Ontario % | Iroquois Falls % | Iroquois Falls |
|--|-----------|---------------------|-------------------|
| Household total income of private households | | | 2069 |
| Under \$5,000 | 2.3 | 1.7 | 36 |
| \$5,000 to \$9,999 | 1.9 | 2.6 | 54 |
| \$10,000 to \$14,999 | 2.9 | 2.4 | 49 |
| \$15,000 to \$19,999 | 4.4 | 3.8 | 79 |
| \$20,000 to \$29,999 | 7.5 | 8 | 166 |
| \$30,000 to \$39,999 | 8.4 | 13.1 | 272 |
| \$40,000 to \$49,999 | 8.7 | 11.7 | 243 |
| \$50,000 to \$59,999 | 9.0 | 10.1 | 208 |
| \$60,000 to \$79,999 | 12.8 | 10.9 | 226 |
| \$80,000 to \$99,999 | 11.8 | 9.8 | 202 |
| \$100,000 to \$124,999 | 11.0 | 11.8 | 245 |
| \$125,000 to \$149,999 | 7.7 | 4.7 | 98 |
| \$150,000 and over | 11.6 | 9.2 | 191 |
| | | | |
| Median household total income (\$) | 71748 | | 59809 |
| Average household total income (\$) | 94952 | | 78829 |
| | | | |

Source: Manifold Data mining Inc. Superdemographics 2016 (2015 incomes)

3 Labour Force

3.1 Key Indicators

Iroquois Falls is home to a 4,012 person strong labour force. As illustrated in Table 11, Iroquois Falls' labour participation rate and employment rate are lower compared to Ontario, while the overall unemployment rate is higher in Iroquois Falls.

Table 11: Labour Force Characteristics 2016

| Characteristic | Ontario | Iroquois Falls |
|---|------------|----------------|
| Total population aged 15 years and over by labour force | 11,536,559 | 4,051 |
| status | | |
| In the labour force | 7,606,386 | 2,242 |
| Employed | 7,101,213 | 2,076 |
| Unemployed | 505,174 | 166 |
| Not in the labour force | 3,930,173 | 1,809 |
| Participation rate % | 65.93 | 55.35 |
| Employment rate % | 61.55 | 51.26 |
| Unemployment rate % | 6.64 | 7.40 |

Table 12: Labour Force Projection 2021 & 2026

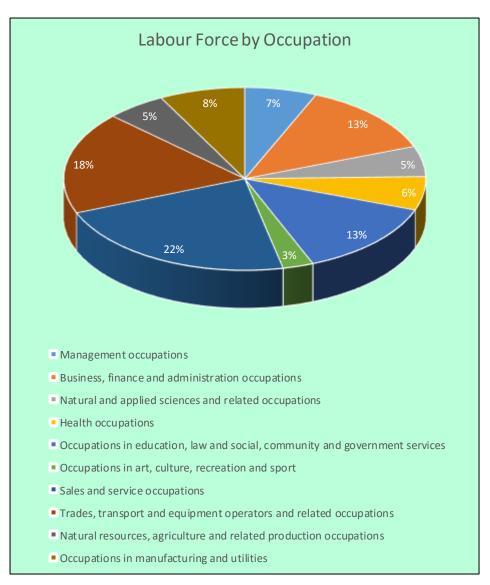
| Labour Force Projection | Ontario | Iroquois Falls |
|---|-----------|----------------|
| 2021 Total population aged 15 years and over in the | | |
| labour force | 8,085,372 | 2,191 |
| 2026 Total population aged 15 years and over in the | | |
| labour force | 8,602,553 | 2,131 |

3.2 Labour Force by Occupation

Figure 5 and Table 13 illustrate Iroquois Falls' labour force make up by occupation:

- Accounting for 22% of the labour force, sales and service occupations represent the largest occupational group in Iroquois Falls.
- A large percentage of the labour force also has trades, transport, equipment operators 18% and related occupational experience (one-third higher than the provincial percentage).

Figure 5: Labour Force by Occupation 2016⁶



 $^{^{6}}$ Percentage calculated based on all occupations excludes occupation-not applicable.

Table 13: Labour Table by Occupation 2016

| Characteristic | Ontario % | Iroquois Falls % | Iroquois Falls |
|--|-----------|---------------------|-------------------|
| Total labour force population aged 15 years and over by occupation - National Occupational Classification (NOC) 2011 | | | 2,242 |
| Occupation - not applicable | 2.7 | .1 | 17 |
| All occupations | | | 2,226 |
| Management occupations | 11.6 | 6.4 | 143 |
| Business, finance and administration occupations | 17.1 | 12.8 | 285 |
| Natural and applied sciences and related | 7.4 | 5.4 | 120 |
| occupations | | | |
| Health occupations | 5.9 | 5.9 | 132 |
| Occupations in education, law and social, | 12.0 | 13.3 | 296 |
| community and government services | | | |
| Occupations in art, culture, recreation and sport | 3.1 | 2.7 | 61 |
| Sales and service occupations | 23.2 | 22.3 | 496 |
| Trades, transport and equipment operators and | 13.0 | 18.1 | 403 |
| related occupations | | | |
| Natural resources, agriculture and related | 1.6 | 5.3 | 119 |
| production occupations | | | |
| Occupations in manufacturing and utilities | 5.3 | 7.6 | 170 |

3.3 Labour Force by Industry

The majority of the labour force in Iroquois Falls is employed in the manufacturing industry accounts for 14.7 % of the labour force compared to 10.5% for Ontario. The percentage of labour force is also higher in Education services 13.4%, retail trade 14.7% and in the health care and social assistance industry 12.7% in Iroquois Falls.

Table 14: Labour Force by Industry 2016

| Table 14: Labour Force by Industry 2016 | Ontario % | Iroquois | Iroquois |
|--|-----------|-----------|------------|
| | | Falls % | Falls |
| Total labour force population aged 15 years | | 1 4113 70 | 2,242 |
| and over by industry - North American Industry | | | -,- |
| Classification System (NAICS) 2007 | | | |
| Industry - not applicable | 2.7 | 1.0 | 17 |
| All industries | | | 2,226 |
| 11 Agriculture, forestry, fishing and hunting | 1.5 | 2.0 | 44 |
| 21 Mining, quarrying, and oil and gas | 0.4 | 7.5 | 168 |
| extraction | | | |
| 22 Utilities | 0.8 | 1.7 | 38 |
| 23 Construction | 6.2 | 5.5 | 122 |
| 31-33 Manufacturing | 10.5 | 14.7 | 328 |
| 41 Wholesale trade | 4.6 | 2.2 | 50 |
| 44-45 Retail trade | 11.3 | 14.7 | 329 |
| 48-49 Transportation and warehousing | 4.63 | 4.9 | 110 |
| 51 Information and cultural industries | 2.7 | 0.7 | 16 |
| 52 Finance and insurance | 5.5 | 0.0 | 0 |
| 53 Real estate and rental and leasing | 2 | 1.5 | 33 |
| 54 Professional, scientific and technical | 7.6 | 3.0 | 66 |
| services | | | |
| 55 Management of companies and | 0.1 | 0.0 | 0 |
| enterprises | | | |
| 56 Administrative and support, waste | 4.6 | 1.9 | 43 |
| management and remediation services | | | |
| 61 Educational services | 7.5 | 13.4 | 298 |
| 62 Health care and social assistance | 10.4 | 12.7 | 282 |
| 71 Arts, entertainment and recreation | 2.1 | 1.0 | 22 |
| 72 Accommodation and food services | 6.2 | 5.1 | 114 |
| 81 Other services (except public | 4.4 | 1.8 | 39 |
| administration) | | | |
| 91 Public administration | 6.9 | 5.5 | 122 |

3.4 Place of Work

The following two tables provide information on persons reporting a "usual place of work other than in their home or outside of Canada", and reveal the following regarding labour force commuting:

- The majority of Iroquois Falls residents who work outside of Iroquois Falls commute to work in Timmins;
- The largest number of non-residents commuting to work in Iroquois Falls travel from Timmins;
- 29.1% of the workers living in Iroquois Falls have a usual place of work outside of Iroquois Falls;
- 20.9% of workers declaring a usual place of work in Iroquois Falls live outside of Iroquois

Table 15: Where the Iroquois Falls Resident Labour Force Works 2011

| Place of Residence | Total | Male | Female |
|---|-------|-------|------------|
| Iroquois Falls | 1135 | 520 | 615 |
| Timmins | 340 | 255 | 85 |
| Black River-Matheson | 90 | 20 | 65 |
| Cochrane | 35 | 10 | 25 |
| Total Resident Labour Force | 1,600 | 805 | 790 |
| Total resident labour force with a usual place of work | 465 | 285 | <i>175</i> |
| outside of Iroquois Falls | | | |
| Percent of residents declaring a place of work outside of | 29.1% | 35.0% | 22.2% |
| Iroquois Falls | | | |

Source: Statistics Canada, 2011 National Household Survey, Statistics Canada Catalogue no. 99-012-X2011032. https://www12.statcan.gc.ca/nhs-enm/2011/dp-pd/dt-td/Rp-

eng.cfm?LANG=E&APATH=3&DETAIL=0&DIM=0&FL=A&FREE=0&GC=0&GID=0&GK=0&GRP=1&PID=106036&PRID=0&PTYPE=105277&S=0&SHOWALL=1&SUB=0&Temporal=2013&THEME=96&VID=0&VNAMEE=&VNAMEF=

Table 16: Place of Residence for Persons Working in Iroquois Falls 2011

| Place of Work | Total | Male | Female |
|---|-------|-------|--------|
| Iroquois Falls | 1135 | 520 | 615 |
| Black River-Matheson | 120 | 70 | 50 |
| Timmins | 125 | 80 | 45 |
| Cochrane, Unorganized, North Part, NO | 55 | 30 | 20 |
| Total workforce working in Iroquois Falls | 1,435 | 700 | 730 |
| Total non-resident workforce commuting to work to | 300 | 180 | 115 |
| Iroquois Falls | | | |
| Percent of workers (non-residents) commuting to work to | 20.9% | 25.7% | 15.8% |
| Iroquois Falls | | | |

Source: S Statistics Canada, 2011 National Household Survey, Statistics Canada Catalogue no. 99-012-X2011032. https://www12.statcan.gc.ca/nhs-enm/2011/dp-pd/dt-td/Rp-

eng.cfm?LANG=E&APATH=3&DETAIL=0&DIM=0&FL=A&FREE=0&GC=0&GID=0&GK=0&GRP=1&PID=106036&PRID=0&PTYPE=105277&S=0&SHOWALL=1&SUB=0&Temporal=2013&THEME=96&VID=0&VNAMEE=&VNAMEF=

3.5 General Wages by Occupation

The following table indicates a sampling of the general wage rates for occupations in Northeastern Ontario.

Table 17: Wage Rates by Occupation 2016

| Occupation (NOC) | | Wages | | Reference |
|---|-----------|--------------|----------|-----------|
| | Low | Median | High | Period |
| Management o | ccupatio | ns | | |
| Senior Managers - Health, Education, Social and Community Services (NOC 0014-0) | 35.70 | 48.08 | 86.54 | 2013-2014 |
| School Principals and Administrators of Elementary and Secondary Education (NOC 0313-0) | 26.28 | 48.08 | 60.10 | 2013-2014 |
| Retail Trade Managers (NOC 0621-0) | 14.00 | 24.04 | 48.08 | 2013-2014 |
| Business, Finance and Admi | nistratio | n Occupatio | ns | |
| Executive Assistants (NOC 1222-B) | 17.31 | 26.44 | 37.36 | 2013-2014 |
| General Office Clerks (NOC 1411-C) | 11.25 | 18.00 | 29.33 | 2013-2014 |
| Customer Service Representatives - Financial Services (NOC 1433-C) | 11.25 | 14.80 | 22.79 | 2013-2014 |
| Administrative Clerks (NOC 1441-C) | 13.50 | 22.86 | 33.33 | 2013-2014 |
| Mail, Postal and Related Clerks (NOC 1461-C) | 11.25 | 21.00 | 27.00 | 2013-2014 |
| Natural and Applied Sciences | and Rela | ited Occupat | tions | |
| Civil Engineers (NOC 2131-A) | 25.00 | 39.00 | 57.69 | 2013-2014 |
| Mechanical Engineers (NOC 2132-A) | 23.08 | 37.02 | 57.44 | 2013-2014 |
| Electrical and Electronics Engineers (NOC 2133-A) | 21.15 | 37.98 | 60.00 | 2013-2014 |
| Forestry Technologists and Technicians (NOC 2223-B) | 17.00 | 22.67 | 28.00 | 2013-2014 |
| Civil Engineering Technologists and Technicians (NOC 2231-B) | 16.00 | 27.40 | 44.62 | 2013-2014 |
| Mechanical Engineering Technologists and Technicians (NOC 2232-B) | 18.45 | 29.28 | 43.36 | 2013-2014 |
| Electrical and Electronics Engineering Technologists and Technicians (NOC 2241-B) | 18.76 | 35.77 | 54.57 | 2011 |
| Health Occu | pations | | | |
| Registered Nurses (NOC 3152-A) | 23.00 | 34.36 | 44.00 | 2013-2014 |
| Medical Laboratory Technicians (NOC 3212-B) | 13.00 | 22.00 | 39.25 | 2013-2014 |
| Dental Hygienists and Dental Therapists (NOC 3222-B) | 24.00 | 34.29 | 45.00 | 2013-2014 |
| Ambulance Attendants and Other Paramedical Occupations (NOC 3234-B) | 21.88 | 36.00 | 43.27 | 2013-2014 |
| Dental Assistants (NOC 3411-C) | 14.00 | 19.00 | 26.00 | 2013-2014 |
| Other Assisting Occupations in Support of Health Services (NOC 3414-C) | 12.00 | 17.00 | 27.20 | 2013-2014 |
| Occupations in Social Science, Education | n, Goverr | nment Servi | e and Re | ligion |
| Secondary School Teachers (NOC 4141-A) | 27.14 | 45.05 | 52.03 | 2013-2014 |
| Elementary School and Kindergarten Teachers (NOC 4142-A) | 22.10 | 43.59 | 51.98 | 2013-2014 |
| Probation and Parole Officers and Related Occupations (NOC 4155-A) | 27.69 | 36.92 | 42.82 | 2013-2014 |
| Community and Social Service Workers (NOC 4212-B) | 12.54 | 22.32 | 34.07 | 2013-2014 |
| Early Childhood Educators and Assistants (NOC 4214-B) | 13.00 | 17.00 | 26.00 | 2013-2014 |
| Occupations in Art, Culture | , Recreat | tion and Spo | rt | |
| Library and Archive Technicians and Assistants (NOC 5211-B) | 12.66 | 21.58 | 30.25 | 2013-2014 |

| Sales and Service | | | | |
|---|------------|------------|------------|-----------|
| Retail Trade Supervisors (NOC 6211-B) | 11.25 | 15.00 | 26.44 | 2013-2014 |
| Food and Beverage Servers (NOC 6453-C) | 11.25 | 11.25 | 11.95 | 2013-2014 |
| Correctional Service Officers (NOC 6462-C) | 24.23 | 32.00 | 36.71 | 2013-2014 |
| Cashiers (NOC 6611-D) | 11.25 | 11.25 | 12.10 | 2013-2014 |
| Service Station Attendants (NOC 6621-D) | 11.25 | 11.25 | 15.00 | 2013-2014 |
| Janitors, Caretakers and Building Superintendents (NOC 6663-D) | 11.25 | 17.08 | 25.00 | 2013-2014 |
| Trades, Transport and Equipment Ope | erators ar | nd Related | Occupation | ns |
| Electricians (Except Industrial and Power System) (NOC 7241- | 14.00 | 28.00 | 40.00 | 2013-2014 |
| B) | | | | |
| Electrical Power Line and Cable Workers (NOC 7244-B) | 16.00 | 30.00 | 43.00 | 2013-2014 |
| Plumbers (NOC 7251-B) | 14.00 | 24.00 | 40.00 | 2013-2014 |
| Steamfitters, Pipefitters and Sprinkler System Installers (NOC 7252-B) | 18.50 | 32.00 | 40.76 | 2013-2014 |
| Welders and Related Machine Operators (NOC 7265-B) | 15.00 | 22.00 | 34.00 | 2013-2014 |
| Carpenters (NOC 7271-B) | 15.00 | 22.00 | 35.00 | 2013-2014 |
| Construction Millwrights and Industrial Mechanics (Except | 18.00 | 30.00 | 39.00 | 2013-2014 |
| Textile) (NOC 7311-B) | | | | |
| Heavy-Duty Equipment Mechanics (NOC 7312-B) | 17.00 | 27.93 | 35.00 | 2013-2014 |
| Refrigeration and Air Conditioning Mechanics (NOC 7313-B) | 15.00 | 27.00 | 43.00 | 2013-2014 |
| Machine Fitters (NOC 7316-B) | 22.93 | 31.60 | 43.66 | 2011 |
| Stationary Engineers and Auxiliary Equipment Operators (NOC 7351-B) | 17.00 | 30.00 | 43.59 | 2013-2014 |
| Truck Drivers (NOC 7411-C) | 12.00 | 20.00 | 29.83 | 2013-2014 |
| Heavy Equipment Operators (Except Crane) (NOC 7421-C) | 15.00 | 23.50 | 31.82 | 2013-2014 |
| Construction Trades Helpers and Labourers (NOC 7611-D) | 12.00 | 17.77 | 25.00 | 2013-2014 |
| Occupations Unique to | Primary | Industry | | |
| Supervisors, Mining and Quarrying (NOC 8221-B) | 22.00 | 32.80 | 60.00 | 2013-2014 |
| Underground Production and Development Miners (NOC 8231-B) | 18.00 | 30.00 | 40.87 | 2013-2014 |
| Logging Machinery Operators (NOC 8241-B) | 19.00 | 23.00 | 27.70 | 2013-2014 |
| General Farm Workers (NOC 8431-C) | 11.25 | 14.75 | 20.00 | 2013-2014 |
| Mine Labourers (NOC 8614-D) | 17.00 | 22.01 | 38.49 | 2013-2014 |
| Occupations Unique to Processing | | | | |
| Supervisors, Forest Products Processing (NOC 9215-B) | 16.75 | 26.67 | 40.87 | 2013-2014 |
| Machine Operators, Mineral and Metal Processing (NOC | 17.41 | 25.00 | 34.00 | 2013-2014 |
| 9411-C) | | 25.00 | 34.00 | 2013-2014 |
| Metalworking Machine Operators (NOC 9514-C) | 12.00 | 18.00 | 25.19 | 2013-2014 |
| Labourers in Mineral and Metal Processing (NOC 9611-D) | 14.00 | 20.60 | 27.91 | 2013-2014 |
| Other Labourers in Processing, Manufacturing and Utilities (NOC 9619-D) | 11.25 | 12.00 | 23.00 | 2013-2014 |
| Source: http://www.iohbank.gc.ca/LML report area do28.area=62628.a | | / | | : .: 6 1 |

Source: http://www.jobbank.gc.ca/LMI_report_area.do?&area=6363&reportOption=wage (Labour Force Survey - Statistics Canada - 2013-2014 Employment Insurance Data 2013-2014 National Household Survey 2011)

4 Key Industries

4.1 Largest Employers

Table 18: Largest Private Sector Employers 2016

| Name | Year Established | Product or Service | Sector | No. of Employees (FT over 30 hrs.) | No. Employees (PT under 30 hrs.) |
|------------------------------|---------------------|-----------------------|---------|---|---|
| Iroquois Falls Power Corp | 1997 | Steam/ Electricity | Energy | 21 | 1 |
| Community Living | 1962 | Service | Service | 27 | 29 |
| Iroquois Falls Foodland | 1975 | Grocery | Retail | 16 | 26 |
| Seguin's Valu-Mart | 1987 | Grocery | Retail | 8 | 32 |
| Tim Hortons | 1995 | Restaurant | Retail | 26 | 7 |
| Royal Bank of Canada | 1919 | Financial | Bank | 6 | 2 |
| Rexall | | Service | Retail | 3 | 8 |

Source: Ellis Management Services

Table 19: Largest Public Sector Employers 2016

| Name | Sector | No. of Employees (FT over 30 hours) | No. of Employees (PT under 30 hours) |
|---|--|--|---|
| Monteith Correctional Complex | Provincial Government | 122 | 26 |
| Anson General Hospital & | Health Care | 45 | 27 |
| South Centennial Manor | | 33 | 29 |
| Town of Iroquois Falls | Municipal Government Public Service | 44 | 32 |
| Conseil scolaire public du Nord-Est de L'Ontario | Education | 23 | 3 |
| District School Board Ontario Northeast | Education | 63 | 3 |
| Conseil Scolaire Catholique de District des grandes rivières | Education | 29 | 2 |
| Northeastern Catholic District School Board | Education | 16 | 4 |
| Ontario Provincial Police | Service | 14 | 1 |
| Canada Post Corporation | Service | 3 | 5 |

Source: Ellis Management Services

5 Transportation Facilities

5.1 Highways

Major arterial highways serving the region:

- Municipal Road runs west-east and links Iroquois Falls west to Highway 11 and east to Highways 577 & 578.
- The Trans-Canada Highway 11 runs north-south and links Iroquois Falls north to Cochrane, south to Kirkland Lake.
- The nearest four lane Highway is Highway 400 near Parry Sound. It is approximately 478 km from Iroquois Falls and runs northwest to southeast into Toronto.

Table 20: Distance to Urban Centres

| Distance to Major Urban Centres | | | | |
|---------------------------------|------|-------|--|--|
| | Km | Miles | | |
| Alliston | 618 | 384 | | |
| Hamilton | 685 | 426 | | |
| Ingersoll | 795 | 494 | | |
| Kingston | 790 | 491 | | |
| Kitchener/Waterloo | 746 | 464 | | |
| London | 830 | 516 | | |
| Montreal | 818 | 508 | | |
| North Bay | 333 | 207 | | |
| Ottawa | 689 | 428 | | |
| St. Catharines | 767 | 476 | | |
| Sault Ste. Marie | 571 | 354 | | |
| Sudbury | 365 | 226 | | |
| Thunder Bay | 779 | 484 | | |
| Toronto | 674 | 418 | | |
| Windsor | 1007 | 625 | | |

Source: bing.com/maps

Table 21: Distance to Major US Border Crossings

| Distance to Border Crossings | | |
|-----------------------------------|------|-------|
| | Km | Miles |
| Massena/Cornwall | 787 | 489 |
| Ogdensburg/Prescott | 755 | 469 |
| Alexandria Bay/Ivy Lea | 813 | 505 |
| Lewiston/Queenston | 784 | 489 |
| Niagara Falls/Niagara Falls | 784 | 489 |
| Buffalo/Fort Erie | 802 | 498 |
| Detroit/Windsor | 1007 | 625 |
| Port Huron/Sarnia | 928 | 576 |
| Sault Ste. Marie/Sault Ste. Marie | 571 | 354 |
| Grand Portage/Thunder Bay | 780 | 485 |
| International Falls/Fort Frances | 1107 | 688 |
| Baudette/Rainy River | 1197 | 743 |

Source: bing.com/maps

5.2 Rail Service

Iroquois Falls is well serviced with rail. Rail is available directly to the core of the community; essential for providing accessibility to North American markets. The rail runs along the Trans-Canada Highway 11 corridor and along the Municipal Road to Iroquois Falls. Ontario Northland operates 7 days per week and has a commission yard at Porquis Junction.

Ontario Northland

555 Oak Street East North Bay, ON P1B 8L3

Phone: 705-472-4500 or 1.800.363.7512 ext. 262

Fax: 705-476-5598

Email: info@ontarionorthland.ca Web: www.ontarionorthland.ca

System map: http://ontarionorthland.ca/en/service-map#service-freight

Ontario Northland is primarily engaged in providing rail freight services for the transportation of mineral and forest products, chemicals, petroleum and other products to and from northeastern Ontario and northwestern Quebec. In addition to rail freight, Ontario Northland operates express freight services between Cochrane and Moosonee.

Most carload freight shipments are moved on regularly scheduled freight trains connecting with other Canadian railways: Canadian National (CN) and CP Rail System (CPRS). Ontario Northland is part of a North American network of railways providing freight services to and from locations throughout North America, including import/export traffic from seaports. Special train movements for heavy or dimensional loads are also handled by Ontario Northland.

Intermodal Facilities

The nearest intermodal terminal is located in Toronto.
Airport Road & Intermodal Drive
76 Intermodal Drive
Brampton, ON
L6T 5K1

Telephone: 1-888-668-4626

Email: sales@cn.ca

Web: http://www.cn.ca/en/shipping-how-intermodal-terminals.htm

5.3 Airports

Iroquois Falls Municipal Airport

8245 Highway 11

Iroquois Falls, ON POK 1G0 Phone: 705-232-6361 Fax: 705-232-4241

Email: moussear@iroquoisfalls.com

Web: http://www.iroquoisfalls.com/content/airport

Iroquois Falls Municipal Airport is a year-round operation with no scheduled service or fuel sales. The airport has three runways with a fully lit 4000 foot (1218.9 metres) paved landing strip, two gravel cross landing strips and one terminal building. The paved landing strip is maintained and open year round. There are also hangars on site. The current users include medical transfers, private users and local air cadets /flying club.

Timmins Victor M. Power Airport (Domestic Airport)

Timmins, ON P4N 1B3

Phone: 705-360-2636 Security: 705-360-2637

Fax: 705-360-2675

Email: airport@timmins.ca

Web: http://portal.timmins.ca/portal/en/timmins/residents/airport

Timmins Airport is one of the largest airports in Northern Ontario. The Airport is a convenient gateway to Toronto and northern communities. The airport serves as an administration and maintenance centre for Air Creebec; a base for recreational, business and private operators. It also serves as a flight training centre, an aircraft maintenance and emergency medical transportation hub.

The Ministry of Natural Resources uses the airport as a district base for fighting forest fires. The Timmins Airport is also a growing hub for air cargo. Serving more than 100,000 passengers annually, the Timmins Airport is approximately 11 kilometers north of the city business district. The airport has two runways (main runway is 6,000 feet and secondary runway is 4,900 feet), a flight service station, precision landing aids and a 24 hour weather reporting operation. Esso fueling stations are located at the airport for full aviation and aircraft servicing requirements.

The Timmins Airport serves a much larger market than the City of Timmins. Based on its strategic location in the heart of Northeastern Ontario, Timmins has become the focal point for transportation and communications as well as some government services for the region. Timmins is a hub airport serving the air traveler and cargo needs of an encompassing market area of 160,000 people.

Table 22: Airlines for Timmins Airport 2016

| Airlines | Destinations | |
|---|---|---|
| Air Canada Website: Aircanada.com Flight arrivals/departure information call: 1-888-422-7533 Reservations & tickets call: 1-888-247-2262 | Toronto-Pearson | 6 flights daily Sun. to Fri. and 5 flights on Sat. |
| Air Creebec Inc. Connector flight to Air Ontario and Air Canada. Charter Information: 705-264-9521 ext.113 Reservations: 1-800-567-6567. Website: www.aircreebec.ca | Kapuskasing, Moosonee, Fort Albany, Kashechewan, Attawapiskat, Peawanuck, Waskaganish | 2 Daily flights |
| Bearskin Airlines Commuter airline offering 150 departures & 35 destinations. Connections to North Bay & Ottawa via Sudbury. Website: www.bearskinairlines.com Toll free: 1-800-465-5039 | Sudbury to Sault. Ste. Marie and Thunder Bay | 3 flights daily Mon. to Fri. |
| Porter Airlines Flights to Toronto & North Bay. Connections to Ottawa, Montreal, Quebec City, Moncton, Halifax, St. John's, Thunder Bay, Sault Ste. Marie, Sudbury, Timmins, Windsor, New York (Newark), Chicago (Midway), Boston (Logan), and has seasonal flights to Mt. Tremblant, Que., Myrtle Beach, S.C., and Burlington, Vt. | Toronto | 4 flights daily Mon. to Fri. 3 Flights Sun. 2 Flights Sat. |
| Website: www.flyporter.com Toll free: 1-888-619-8622 | North Bay | 1 flight daily |

Source: http://www.timmins.ca/residents/airport, www.porter.com

Toronto Pearson International Airport

Greater Toronto Airports Authority Toronto Pearson International Airport PO Box 6031, 3111 Convair Drive Toronto AMF, ON L5P 1B2

GTAA Administration Phone: 416-776-3000

Customer Service Terminal 1 and 3: Toll Free: 1-866-207-1690

Web: torontopearson.com

Toronto Pearson International Airport is Canada's largest and busiest airport, in Canada's largest and busiest city. The airport is the hub for some 400,000 plus flights a year, over 38.6 million passengers annually and 180 destinations around the globe. Over 65 airlines operate out of Toronto Pearson, either with direct flights or as a codeshare or partner with other carriers Pearson is a major international airport serving Toronto, Ontario, Canada, situated 27 km (17 mi) northwest of Downtown Toronto in the city of Mississauga. It is 673 km from the Town of Iroquois Falls. It has 5 major runways and with the longest runway being 11,120 feet with 30 taxiways. Toronto Pearson has handled 448,000 metric tonnes of cargo and has 1.2 million square feet of warehouse space.

Billy Bishop Toronto City Airport

2 Eireann Quay, Toronto ON M5V 1A1

Phone: 416-203-6942 Fax: 416-203-6741

Web: http://www.portstoronto.com/Airport.aspx

Billy Bishop Airport is owned and operated by Ports Toronto and is Canada's ninth busiest airport welcoming more than 2.4 million business and leisure travellers each year. The international gateway provides service to 24 cities in Canada and the U.S., with connections to more than 80 international destinations. The airport is located on an island in Toronto Harbour.

5.4 Bus

Ontario Northland

555 Oak Street East North Bay, Ontario P1B 8L3 Web: OntarioNorthland.ca

General Inquiries: 705-472-4500 Toll Free: 1-800-363-7512 ext. 0

Fax: 705-476-5598

Email: info@ontarionorthland.ca

The Ontario Northland Transportation Commission (Ontario Northland) is an Agency of the Province of Ontario that provides efficient and vital transportation services to Northeastern Ontario to over 275,000 passengers each year. Ontario Northland ships over 32,000 carloads of freight connecting Northeastern Ontario to national and international markets, transport 60,000 passengers via train, 300,000 packages, 3000 car loads of freight, and 2000 vehicles.

Ontario Northland - Iroquois Falls Chamber of Commerce Bus Depot

723 Synagogue Avenue P.O. Box 520 Iroquois Falls, ON POK1G0

Phone: 705-232-4656

Web: www.iroquoisfallschamber.com

Greyhound Lines Canada

Greyhound Canada Transportation Corp. 1111 International Blvd, Ste. 700 Burlington, Ontario L7L 6W1 Web: www.greyhound.ca

Fare and schedule information: 1-800-661-TRIP (8747)

Email: Canada.info@greyhound.ca

Commercial Services & Corporate Travel: 1-866-562-1321

E-mail: Commercial.Sales@greyhound.com

Greyhound Canada is the largest provider of intercity bus transportation in Canada, serving nearly 1,100 locations. It has become an icon of bus travel, providing safe, enjoyable and affordable travel to 6.5 million passengers each year. Greyhound has interline partnerships with a number of independent bus lines across Canada. These bus companies provide complementary service to Greyhound Canada's existing schedules and link to many of the smaller towns in Greyhound Canada's national route system.

6 Taxes and Utilities

6.1 Local Property Tax Rates

Table 23: Local Property Tax Rates 2015

| Property Class | Total Tax Rates (%) |
|------------------------------------|---------------------|
| Residential | 2.305241 |
| Multi-Residential | 5.045415 |
| Commercial | 5.180260 |
| Industrial | 4.869824 |
| Large Industrial | 9.674021 |
| Pipeline | 3.845123 |
| Farm | 0.576310 |
| Managed Forests | 0.576310 |
| Commercial Excess Land (30%) | 3.626182 |
| Commercial Vacant Land (30%) | 3.626182 |
| Industrial Excess Land (35%) | 3.165386 |
| Industrial Vacant Land (35%) | 3.165386 |
| Large Industrial Excess Land (35%) | 6.288114 |
| Large Industrial Vacant Land (35%) | 6.288114 |

Source: Town of Iroquois Falls https://iroquoisfalls.civicweb.net/filepro/documents/3338?preview=3869

6.2 Federal and Provincial Income Tax Rates

Table 24: Corporate Taxes - Non-Canadian Controlled Effective January 1, 2016 and 2017

| | Manufacturing & Processing Income | Active Business Income | Investment Income |
|------------------------|-----------------------------------|---------------------------|----------------------|
| Federal Rates | | | |
| General corporate rate | 38.0% | 38.0% | 38.0% |
| Federal abatement | (10.0) | (10.0) | (10.0) |
| | 28.0 | 28.0 | 28.0 |
| M&P deduction | (13.0) | (0.0) | (0.0) |
| Rate Deduction | 0.0 | (13.0) | (13.0) |
| | 15.0 | 15.0 | 15.0 |
| Provincial Rate | | | |
| Ontario | 10.0 | 11.5 | 11.5 |

Source: http://www.kpmg.com/Ca/en/IssuesAndInsights/ArticlesPublications/TaxRates/Federal-Provincial-Territorial-Tax-Rates-for-Income-Earned-Gen-Corp-2016-2017.pdf

Table 25: Corporate Taxes – Canadian Controlled Effective January 1, 2016 and 2017

| | Small Business Income up to \$500,00 | Active Business Income | Investment income |
|--------------------------|--|---------------------------|----------------------|
| Federal Rates | | | |
| General corporate rate | 38.0% | 38.0% | 38.0% |
| Federal abatement | (10.0) | (10.0) | (10.0) |
| | 28.0 | 28.0 | 28.0 |
| Small business deduction | (17.5) | 0.0 | 0.0 |
| Rate reduction | 0.0 | (13.0) | 0.0 |
| Refundable tax | 0.0 | 0.0 | 10.7 |
| | 10.5 | 15 | 38.7 |
| Provincial Rate | | | |
| Ontario | 4.5 | 11.5 | 11.5 |
| | | | |

Source: http://www.kpmg.com/Ca/en/Issues And Insights/Articles Publications/TaxRates/Federal-Provincial-Territorial-Tax-Rates-for-Income-Earned-CCPC-2016-2017.pdf

Table 26: Sales Tax 2016

| Sales Tax | Before July 1, 2010 | 2016 |
|---|---------------------|------|
| GST (goods and services tax) | 5% | |
| PST (provincial sale tax or retail sales tax) | 8% | |
| HST (harmonized sales tax) | | 13% |

Source: http://www.cra-arc.gc.ca/tx/bsnss/tpcs/gst-tps/rts-eng.html

6.3 Electricity

There are two local distributors of electricity in Iroquois Falls - Hydro One and Northern Ontario Wires Inc. The Town is serviced by Northern Ontario Wires and Hydro One services the rural areas.

Service Provider: Northern Ontario Wires Inc.

153 6th Avenue P.O. Box 640 Cochrane, ON POL 1C0

Phone: 705-272-6669 Toll Free: 1-800-619-6722

Fax: 705-272-3015

Web: http://www.northernontariowires.com/

Iroquois Falls is served by Northern Ontario Wires Inc. which also serves Cochrane and Kapuskasing. As a Local Distribution Company (LDC), Northern Ontario Wires Inc. owns and operates the electricity infrastructure. NOW Inc. currently serves over 6000 customers and maintains approximately 27 km of distribution line infrastructure.

Table 27: Northern Ontario Wires Residential Rates

| Item | Description | Cost | Comments |
|-------------|--|-------------|---|
| Electricity | First 1000 kWh | \$0.0990 | adjusted usage = total |
| | Remainder kWh | \$0.1160 | kWh x 1.07130 |
| Delivery | Distribution Charge | \$0.0154 | x actual kWh |
| Charges | Low Voltage Service Rate | \$0.0013 | x actual kWh (used to be included in distribution rate) |
| | Transmission Connection Service | \$0.0026 | adjusted usage |
| | Transmission Network Service | \$0.0061 | adjusted usage |
| | Rate Rider Global Adj. Non-RPP | \$0.0028 | x actual kWh |
| | Rate Rider Deferral/ Variance | \$-(0.0056) | x actual kWh |
| | Service Charge | \$20.35 | per month |
| | Rate Rider Stranded Meter Assets | \$1.60 | per month |
| | Smart Meter Entity Charge | \$0.79 | per month |
| | Smart Meter Funding (up to Apr 30/14) | \$7.38 | per month |
| Regulatory | Standard Service Supply | \$0.25 | per month |
| Charges | Wholesale Market Service/ Rural Rate | \$0.0057 | adjusted usage |
| | Debt Retirement | \$0.0070 | x actual kWh usage |

Source: http://www.northernontariowires.com/

Table 28: Northern Ontario Commercial GS<50 kW Rates

| Item | Description | Cost | Comments |
|-------------|--|-------------|---|
| Electricity | First 750 kWh | \$0.0990 | adjusted usage = total |
| | Remainder kWh | \$0.1160 | kWh x 1.0713 |
| Delivery | Distribution Charge | \$0.0150 | x actual kWh |
| Charges | Low Voltage Service Rate | \$0.0012 | x actual kWh (used to be included in distribution rate) |
| | Transmission Connection Service | \$0.0024 | adjusted usage |
| | Transmission Network Service | \$0.0057 | adjusted usage |
| | Rate Rider Global Adj. Non-RPP | \$0.0028 | x actual usage |
| | Rate Raider Deferral/ Variance | \$-(0.0050) | x actual kWh |
| | Service Charge | • | |
| | Smart Meter Entity Charge | \$0.79 | per month |
| | Rate Rider Stranded Meter Assets | \$7.94 | |
| | Smart Meter Funding (up to Apr 30/14) | \$11.59 | per month |
| Regulatory | Standard Service Supply | \$0.25 | per month |
| Charges | Wholesale Market Service | \$0.0056 | adjusted usage |
| | Debt Retirement | \$0.0070 | x actual kWh usage |

Source: http://www.northernontariowires.com/

Table 29: Northern Ontario Commercial GS>50 kW Rates

| Item | Description | Cost | Comments |
|-------------|---------------------------------|-------------|----------------------|
| Electricity | WAP Rates/ RPP | | Weighted Average |
| | | | Price - Market Rates |
| | | | (ajd. kWh) |
| Delivery | Distribution Charge | \$0.8698 | x actual kW / va |
| Charges | Low Voltage Service Rate | \$0.4340 | x actual kW / va |
| | Transmission Connection Service | \$0.9356 | x actual kW / va |
| | Transmission Network Service | \$2.2973 | x actual kW / va |
| | Rate Rider Global Adj. Non-RPP | \$0.8259 | x actual kW / va |
| | Rate Rider Deferral/ Variance | \$-(1.6670) | x actual kW / va |
| | Service Charge | \$181.61 | per month |
| Regulatory | Standard Service Supply | \$0.25 | per month |
| Charges | Wholesale Market Service | \$0.0056 | adjusted usage |
| | Debt Retirement | \$0.007 | x actual kWh usage |

Source: http://www.northernontariowires.com/

Service Provider: Hydro One Phone: 1-888-664-1122

Web: http://www.hydroone.com

Table 30: Hydro One Small Business Electricity Rates (kWh) -Less than 50 kW per month

| General Service Energy-billed | General | General |
|--|---------|----------|
| | Service | Service |
| | - Urban | - Energy |
| | Energy | |
| Electricity - up to 250,000 kWh/year: | | |
| Time-of-Use Prices (as of Nov. 1, 2015) | | |
| Off-Peak | 8.3 ¢ | 8.3¢ |
| Mid-Peak | 12.8¢ | 12.8¢ |
| On-Peak | 17.5¢ | 17.5¢ |
| RPP Tiered Prices (as of Nov. 1, 2015) | | |
| - First 750 kWh per month | | |
| (adjusted usage - ¢/kWh) | 9.9¢ | 9.9¢ |
| - Additional kWh | | |
| (adjusted usage - ¢/kWh) | 11.6¢ | 11.6¢ |
| Delivery: (as of Jan. 1, 2016) | | |
| | | |
| - Distribution service charge (\$/month) | \$23.84 | \$29.46 |
| - Distribution volume charge (metered usage ¢/kWh) | 2.50¢ | 5.65¢ |
| - Transmission network charge (adjusted usage - ¢/kWh) | 0.61¢ | 0.57¢ |
| - Transmission connection charge (adjusted usage - ¢/kWh) | 0.38¢ | 0.36¢ |
| - Smart meter entity charge (\$/month) | \$0.79 | \$0.79 |
| - Line loss adjustment factor | 1.067 | 1.096 |
| Regulatory charges: | | |
| | | |
| - Standard supply service | \$0.25 | \$0.25 |
| administration charge (\$/month) | | |
| - Rural rate protection charge (adjusted usage - ¢/kWh) | 0.13¢ | 0.13¢ |
| - Wholesale market service rate (adjusted usage - ¢/kWh) | 0.36¢ | 0.36¢ |
| - Ontario electricity support program charge (adjusted usage - | 0.11¢ | 0.11¢ |
| ¢/kWh) | | |
| Debt retirement charge (metered usage - ¢/kWh): | 0.70¢ | 0.70¢ |

Source: www. hydroone.com/MyBusiness/MyAccount/MyBillExplained/Pages/SmallBusinessDeliveryRates.aspx

Table 31: Hydro One Small Business Electricity Rates-kWh & kW-More than 50 kW per month

| Table 31: Hydro One Small Business Electricity Rates-kWh & kW-Mon | General | ger montn General |
|---|----------|----------------------|
| General Service Energy-billed (50 kW and above) | Service | Service |
| (30 kw and above) | - Urban | - Energy |
| | Energy | - Lifeigy |
| Electricity - up to 250,000 kWh/year: | | |
| Time-of-Use Prices (as of Nov. 1, 2015) | | |
| Off-Peak | 8.3¢ | 8.3¢ |
| Mid-Peak | 12.8¢ | 12.8¢ |
| On-Peak | 17.5¢ | 17.5¢ |
| 5 | _,,,, | =7.00 |
| RPP Tiered Prices (as of Nov. 1, 2015) | | |
| - First 750 kWh per month (¢/kWh) | 9.9¢ | 9.9¢ |
| - Additional kWh (¢/kWh) | 11.6¢ | 11.6¢ |
| Electricity - over 250,000 kWh/year with an interval meter | | |
| (¢/kWh): | | |
| Hourly Ontario energy price (HOEP) or retail contract plus Global | | |
| Adjustment | | |
| Electricity - over 250,000 kWh/year with a conventional meter | | |
| (¢/kWh): | | |
| Weighted average hourly sport market price (WAHSP) | | |
| or retail contract plus Global Adjustment | | |
| Delivery (as of Jan 1, 2016): | | |
| - Distribution service charge (\$/month) | \$102.71 | \$105.92 |
| - Distribution volume charge | \$8.5438 | \$15.0215 |
| (billed demand - \$/kW) | | |
| - Transmission network charge | \$2.0450 | \$1.6583** |
| (billed demand - \$/kW) | | |
| - Transmission connection charge | \$1.3278 | \$1.0912** |
| (billed demand - \$/kW) | | |
| - Line loss adjustment factor | 1.050 | 1.061 |
| Regulatory charges (as of Jan. 1, 2016): | | |
| - Standard supply service administration charge | \$0.25 | \$0.25 |
| (\$/month) ⁴ | Ţ 3.23 | 70.23 |
| - Rural rate protection charge | 0.13¢ | 0.13¢ |
| (adjusted usage - ¢/kWh) | J.154 | 3.13 ¥ |
| - Wholesale market service rate | 0.36¢ | 0.36¢ |
| (adjusted usage - ¢/kWh) | 2.554 | 3.30 + |
| - Ontario electricity support program change | 0.11¢ | 0.11¢ |
| (adjusted usage - ¢/kWh | 0.114 | 0.114 |
| Debt retirement charge | 0.70¢ | 0.70¢ |
| (metered usage - ¢/kWh) | 3.754 | 3.704 |
| (etc.ed dodge +/ ktrii) | | |

 $Source: www.\ hydroone.com/MyBusiness/MyAccount/MyBillExplained/Pages/SmallBusinessDeliveryRates.$

Table 32: Hydro One Residential Rates

| Dates | Rates |
|-----------------------|----------------------------------|
| Nov. 1 to April 30/16 | Up to 1,000 kWh = 9.9 ¢/kWh |
| | More than 1,000 kWh = 11.6 ¢/kWh |
| May 1 to Oct. 31/15 | Up to 600 kWh = 9.4 ¢/kWh |
| | More than 600 kWh = 11.0 ¢/kWh |
| | |
| | Nov. 1 to April 30/16 |

| Delivery Rates | Urban High Density | Medium Density | Low Density |
|---|-----------------------|-------------------|-------------|
| Distribution service charge (\$ / month) | \$22.86 | \$30.88 | \$43.32* |
| Distribution volume charge (metered usage - ¢ / kWh) | 1.60 ¢ | 2.98 ¢ | 4.27 ¢ |
| Transmission connection charge (adjusted usage - ¢ / kWh) | 0.49¢ | 0.48 ¢ | 0.46 ¢ |
| Transmission network charge (adjusted usage - ¢/ kWh) | 0.69¢ | 0.68¢ | 0.65 ¢ |
| Smart metering entity charge ³ (\$ / month) | \$ 0.79 | \$ 0.79 | \$ 0.79 |
| Adjustment Factor | 1.057 | 1.076 | 1.105 |

Source: http://www.hydroone.com/MyHome/MyAccount/UnderstandMyBill/Pages/ElectricityRates.aspx

6.4 Natural Gas

Service Provider: Union Gas Phone: 1-877-969-0999 Web: www.uniongas.com

Union Gas Limited is a major Canadian natural gas utility that provides energy delivery and related services to about 1.3 million residential, commercial and industrial customers in over 400 communities in northern, southwestern and eastern Ontario. Union Gas has assets of approximately \$4 billion and employs about 2,200 people. Union Gas is a Spectra Energy Company.

Union Gas distribution service area extends throughout northern Ontario from the Manitoba border to the North Bay/Muskoka area, through southwestern Ontario from Windsor to just west of Toronto, and across eastern Ontario from Port Hope to Cornwall. Union Gas also provides natural gas storage and transportation services for other utilities and energy market participants in Ontario, Quebec and the United States. Union Gas' storage and transmission system forms an important link in the movement of natural gas from Western Canadian and U.S. supply basins to central Canadian and Northeast U.S. markets.

Table 33: Union Gas - Residential Rates Northern Ontario Rates (Rate 301) January 1, 2016

| Charges | Rates |
|---------------------------------|--------------|
| | |
| Gas Used | 10.7178 ¢/m³ |
| Gas Price Adjustment | -1.4337 ¢/m³ |
| Transportation to Union Gas | 6.4543 ¢/m³ |
| Transportation Price Adjustment | 0.0408 ¢/m³ |
| Storage | 3.9402 ¢/m³ |
| Storage Price Adjustment | 0.0000 ¢/m³ |
| Delivery | 8.4779 ¢/m³ |
| First 100 m ³ | 8.2626 ¢/m³ |
| Next 200 m ³ | 7.9248 ¢/m³ |
| Next 200 m ³ | 7.6148 ¢/m³ |
| Next 500 m ³ | 7.3589 ¢/m³ |
| All Over 1,000 m ³ | |
| Delivery Price Adjustment | -0.2304 ¢/m³ |
| Monthly Charge | \$21.00 |

Source: https://www.uniongas.com/residential/rates/current-rates/rate-301

Table 34: Union Gas - Small Commercial Rates (Rate 310) January 1, 2016

| Monthly Demand Charge | Rates as of January 1, 2016 |
|--|-----------------------------|
| Gas used | 10.7178 ¢/m³ |
| Gas Price Adjustment | -1.4337 ¢/m³ |
| Transportation (cents/m3) | 5.7728 ¢/m³ |
| Transportation Price Adjustment | 0.0173 ¢/m³ |
| Storage (cents/m3) | 2.6651 ¢/m³ |
| Monthly Delivery Commodity Charge (cents p | er m3) |
| First 1,000 m ³ | 6.6653 ¢/m³ |
| Next 9,000 m ³ | 5.4303 ¢/m³ |
| Next 20,000 m ³ | 4.8014 ¢/m³ |
| Next 70,000 m ³ | 4.3434 ¢/m³ |
| Over 100,000 m ³ | 2.6084 ¢/m³ |
| Delivery Price Adjustment | -0.3351 ¢/m³ |
| Monthly Charge | \$70.00 |

Source: https://www.uniongas.com/business/account-services/myaccount/rates/rate-310

For large business rates services, please check website: https://www.uniongas.com/~/media/aboutus/rates/business/rate10.pdf?la=en

6.5 Waste Management

Table 35: Waste Disposal Site 2016

| Nellie Lake Landfill | 1031 Bell Telephone Road, Iroquois Falls, ON. POK 1G0 |
|-----------------------------|---|
| Summer Hours | Tuesday to Saturday |
| April 1 to September 30 | 10:00 a.m. to 5:00 p.m. |
| Winter Hours | Tuesday to Saturday |
| October 1 to March 31 | 12:00 noon to 5:00 p.m. |
| *Holiday Closures in effect | |

Source: Town of Iroquois Falls By-law No. 3297-15

6.6 Water and Sanitary Sewer

Table 36: Water Rates July 1, 2015

| Water Rates | |
|---|--------------------|
| Metered Rate | \$1.50 cubic metre |
| Fixed Monthly Charge - service size less than 1½ inches | \$23.00 |
| Fixed Monthly Charge– service 1½ inches | \$85.00 |
| Fixed Monthly Charge- service 2 inches | \$115.00 |
| Fixed monthly Charge – service 3 inches | \$230.00 |

Source: https://iroquoisfalls.civicweb.net/document/3961/3295-

By-Law No. 3295-15

Table 37: Sewer Rates July 1, 2015

| Sewage Service Rates | |
|--|--|
| Variable Charge | \$1.00 per cubic metre of water consumed or billed |
| Fixed Monthly Charge - service size less than 1½ inche | es \$20.00 |
| Fixed Monthly Charge – service 1½ inches | \$50.00 |
| Fixed Monthly Charge- service 2 inches | \$75.00 |
| Fixed monthly Charge – service 3 inches | \$150.00 |

Source: https://iroquoisfalls.civicweb.net/document/3962/3296-

16%20 To%20 Impose%20 Sewage%20 Service%20 Fees%20 and %20 Charges.pdf? handle=CBA78B5CB54C4D95A5B52BE501A1AEB3 By-law No. 3296/15

6.7 Communications Infrastructure

Table 38: Communications Infrastructure

| Service | Name of the Company |
|--|---|
| Telephone (landline) Service Providers | Northern Tel – a division of Bell Alliant Ontera – A division of Bell Aliant |
| Internet Providers | Ontera – a division of Bell Aliant Bell Canada Northern Tel – a division of Bell Aliant |
| Wireless internet | Vianet |
| Fibre | Ontera (contact directly for information) |
| Cable/Satellite TV Providers | Cable 12 TV, Bell, Shaw, East Link |
| Local Cell phone Coverage/Providers | Bartel Systems Bell Canada Telus |
| | Rogers |

Ontera (a division of Bell Aliant)

Servicing 258 internet and telephone 555 Oak Street East North Bay, ON P1B 8L3

Toll Free: 1-888-566-8372 Fax: 705-495-2025

Web: http://www.ontera.ca

Northern Tel (a division of Bell Alliant)

850, Birch Street South

P.O. Box 1110

Timmins, ON P4N 7J4
Toll Free: 1-800-360-8555

Web: http://www.northerntel.ca/

East Link

1500 Riverside Drive Timmins, ON P4R 1A1 Toll Free: 1-888-345-1111 Web: www.eastlink.ca

Vianet

361 Algonquin Blvd. West Timmins, ON P4N 2S3 Toll Free: 1-800-788-0363

Phone: 705-269-9996 Web: www.vianet.ca

Bell Canada

Bell Canada provides local and long distance phone service, wireless voice and data services, internet access, satellite television, and a host of other solutions and services to Canadian homes and businesses.

Toll Free: 866-301-1942 Toll Free: 310-BELL (2355) Web: http://www.bell.ca

Bartel Systems

1012 Cameron Avenue Iroquois Falls, ON POK 1E0 Phone: 705-232-4975

7 Building and Development Related Fees

7.1 Development Related Fees

Table 39: Development-related Application Fees 2016

| Application | Fee Amount | Approximate approval time required |
|-------------------------------------|---|------------------------------------|
| Building Permits | \$25 for the 1st 1000, \$2.00 per 1000 after | 1 day |
| Demolition Fees | \$25 | N/A |
| Consent Application | \$150 | N/A |
| Deeming By-Law Application* | \$250 | N/A |
| Minor Variance Application | \$500 | N/A |
| Official Plan Amendment Application | \$800 | N/A |
| Zoning By-Law Amendment Application | \$500 | |

Source: Town of Iroquois Falls By-Law No. 3331-15

7.2 Development Charges

There are no development charges.

7.3 Business Licenses

A flat fee of \$100 is levied for business (commercial, industrial and office), transient trader or hawkers and peddlers license.

Phone: 705-232-6361 Fax: 705-232-4241

Email: moussear@iroquoisfalls.com

8 Industrial Parks

8.1 Industrial Parks

Riversedge Developments has partnered with the Town of Iroquois Falls Ontario to realize the development potential of the former Resolute Forest Products Paper Mill properties in Iroquois Falls.

Built on the banks of the Abitibi River in 1912 by Frank Anson as the Abitibi Power and Paper Company, the properties will be redeveloped as Abitibi Banks through the newly formed Abitibi's Riversedge Inc., a project specific company supported by the award winning project management firm MHPM.

The first phase of restoration for the Abitibi Riversedge project is to prepare the site to attract new industrial users. There are currently eighty acres of available property as part of the project. Riversedge is also exploring the viability of rail access & distribution facilities through the intermodal building.

Riversedge Developments
Justus Veldman, CEO
105 Bruce Street
Sault Ste. Marie, Ontario Canada P6A 2 X6

Phone: (705) 251-6776 x 1000

Email: info@riversedgedevelopments.com Web: http://riversedgedevelopments.com



Source: Riversedge Development

9 Business Support Programs and Services

9.1 Government and Business Services

The Corporation of the Town of Iroquois Falls

P.O. Box 230 253 Main Street Iroquois Falls, ON POK 1G0 Phone: 705-232-6357

Fax: 705-232-4241

Email: mcleanl@iroquoisfalls.com Web: http://www.iroquoisfalls.ca

Service Ontario

33 Ambridge Drive Iroquois Falls, ON POK 1G0

Web: https://www.ontario.ca/welcome-serviceontario

Toll Free: 1-877-817-6636 Phone: 705-232-4001

Local Services: Business Registrations, Driver and Motor Vehicle Services, Fish and Wildlife Services, Forms and Official Documents, Health Card registration and Mining Claiming Tags.

Ministry of Northern Development and Mines

33 Ambridge Drive P.O. Box 460

Iroquois Falls, ON POK 1G0 Phone: 705-232-4660 Fax: 705-232-6553

Carole Boucher – Northern Development Officer

Timmins Area Team Regional Economic Development Branch

Email: carole.boucher@ontario.ca Web: www.mndm.gov.on.ca

The Ministry of Northern Development and Mines (MNDM) has a Northern Development Officer (NDO) located in Iroquois Falls. The NDO promotes and delivers various programs and services offered by MNDM such as the Northern Ontario Heritage Fund Corporation (NOHFC) programs, Northern Communities Investment Readiness Initiative (NCIR), Trade and Investment Marketing (TIM), Small Business Enterprise Centre (SBEC) and Veterinary Assistance Program (VAP); assists clients through the pre-application process to ensure a successful application by providing advice on their applications; promotes and delivers partner ministry programs and services including but not limited to Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA), Ministry of Economic Development, Employment and Infrastructure (MEDEI), Ministry of Tourism, Culture and Sport (MTCS) and Ministry of Aboriginal Affairs (MAA); delivers Local Services Board (LSB) program and provides business planning direction.

Service Canada Outreach - Iroquois Falls

33 Ambridge Drive

Iroquois Falls, ON POK 1G0 Phone: 705-232-4001

Scheduled Outreach Sites provide services tailored to the needs of the community (mainly

information and transaction support).

10:00 a.m. – 12:00 p.m. and 1:00 p.m. to 3:00 p.m. (monthly basis)

Web: http://www.servicecanada.gc.ca/cgi-bin/hr-display.cgi?rc=3458s5&In=eng

Business Enterprise Centre

12 Elm Street North
Timmins, ON P4N 3A1
Toll Free: 1-877-470-8332
Email: bec@timmins.ca

Web: www.northeastbec.com

Iroquois Falls Outreach by appointment.

The Business Enterprise Centre (BEC) provides free assistance to entrepreneurs to help them start or grow a business. The BEC serves a territory which extends along the Highway 11 corridor and includes all communities from Hornepayne to Iroquois Falls. Timmins and communities along the James Bay are also part of the Timmins BEC area.

The BEC is an important link to the business community. It focuses on providing support to start-up and existing small and medium enterprises. Entrepreneurs are provided with easy access to business consulting services and information covering management, marketing, registration, technology and financing. The BEC promotes entrepreneurship at all levels, and deliver programs targeted to key areas, including seniors, youth, unemployed, women, aboriginal, etc. Services are designed to create an entrepreneurial culture, with a goal of producing new employment in the region.

Starter Company is a program for Ontario residents aged 18 to 29 who are not attending school full-time. It provides entrepreneurs with access to the tools and resources they need to start, expand, or buy a business. It also allows young entrepreneurs to learn from each other in a friendly, approachable setting, where they can discuss their progress and personal challenges with other individuals in the same situation. Participants have an opportunity to apply for a micro-grant of up to \$5,000.

PARO

PARO Centre for Women's Enterprise is one of Canada's most successful business support and networking organizations. As a not-for-profit social enterprise, we collaborate to empower women, strengthen small business and promote community economic development across the North of Ontario.

Headquarter Office:

Email: info@paro.ca

110 - 105 May St. North, Thunder Bay, ON

Phone: (807) 625-0328 Toll-Free: 1-800-584-0252 Fax: (807) 625-0317

Satellite Office:

26 Pine St. W, Chapleau, ON POM 1KO

Phone: (705) 860-5601 ext. 5

Cell: (705) 870-0195 Fax: (705) 864-1824

Email: northeast@paro.ca

Member of Parliament

Charlie Angus MP Timmins- James Bay

New Democratic Party 202-60 Wilson Avenue Timmins ON P4N 2S7

Tel: 705-268-6464 Fax: 705-268-6460

Iroquois Falls Outreach every Thursday 9:00 a.m. to 3:00 p.m.

Appointment Lise Beaulne 705-465-1315

Location: Town of Iroquois Falls 253 Main Street, Iroquois Falls, ON POK 1G0

Member of Provincial Parliament

John Vanthof, MPP (Timiskaming—Cochrane)

New Democratic Party Unit 5, Pinewoods Centre 247 Whitewood Avenue

P.O. Box 398

New Liskeard, ON POJ 1PO Phone: 705-647-5995 Fax: 705-647-1976

Email: Jvanthof-co@ndp.on.ca

Iroquois Falls Outreach every Thursday 9:00 a.m. to 3:00 p.m.

Appointment Lise Beaulne 705-465-1315

Location: Town of Iroquois Falls 253 Main Street, Iroquois Falls, ON POK 1G0

FedNor

Toll Free: 877-333-6673

Contacts: Kim Lefebvre 705-267-4934 or Stephane Gallant 705-267-4930

FedNor is the Government of Canada's economic development organization for Northern Ontario. Through its programs and services, and through its financial support of projects that lead to job creation and economic growth, FedNor works with businesses and community partners to build a

stronger Northern Ontario.

North Claybelt Community Futures Development Corporation

Phone: 1-888-289-4233

Email: info@northclaybelt.com

Web: http://www.northclaybelt.com/

North Claybelt is a community-based agency offering financial and counselling assistance for new and existing small businesses in the North Claybelt area of Northern Ontario, Canada. To attain its objectives of creating and maintaining jobs and contributing to the economic development of the area, North Claybelt provides local businesses with information, consulting assistance, loans, loan guarantees and equity investment.

Iroquois Falls Outreach by appointment.

Location: Ministry of Northern Development Mines and Forestry

33 Ambridge Drive, P.O. Box 460 Iroquois Falls, ON POK 1G0

Canadian Business Network

Phone: 1-888-576-4444

Web: http://www.canadabusiness.ca

Canada Business Network is a government information service for businesses and start-up

entrepreneurs in Canada.

Ministry of Economic Development, Employment and Infrastructure

Ontario Small business: advice, support services, regulations

Email: info.mailbox@ontario.ca

Phone: 416-326-1234 Toll Free: 866-668-4249

Web: https://www.ontario.ca/page/small-business-advice-support-services-regulations

National Research Council

C/o Laurentian University, Willet Green Miller Centre

935 Ramsey Lake Road, Room B4060

Sudbury, ON P3E 2C6 Cell: (705) 207-2827 Phone: 705-671-4472

Email: kathy.keast@nrc-cnrc.gc.ca Industrial Technology Advisor

The National Research Council (NRC) is the Government of Canada's premier research and technology organization (RTO). Working with clients and partners, NRC provides innovation support, strategic research, and scientific and technical services. The Industrial Research Assistance program can provide innovation and funding services to help you accelerate the growth of your business through innovation and technology.

Canada Post

249 Church Street Iroquois Falls, ON POK 1G0 Phone: 705-232-6233

Web: http://www.canadapost.ca/cpo/mc/default.jsf

9.1 Chamber of Commerce

Iroquois Falls & District Chamber of Commerce

723 Synagogue Avenue Iroquois Falls, ON POK 1G0 Phone: 705-232-4656

Fax: 705-232-4656

Email: office@iroquoisfallschamber.com Web: http://iroquoisfallschamber.com

A non-profit, volunteer based association of citizens, united to promote the Commercial, Industrial, Civic, Tourism and Economic Development of the community and district which it serves. The Chamber of Commerce is the heart of a community that strives to promote businesses, organizations and the community as a whole.

Services: information and tourism centre, community calendar, events, business services, Purolator parcel agent, ONTC bus and parcel agent, industrial tours and worldwide contact point.

9.2 Education, Employment and Training Services

Employment Ontario – Employment Services

33 Ambridge Drive P. O. Box 1028 Iroquois Falls, ON POK 1GO Phone: 705-232-4095

Toll Free: 1-800-461-2009

Fax: 705-232-5471

Employment Services for Employment Ontario (MTCU) in Cochrane, Iroquois Falls and Matheson are delivered by Ontario Works. As a service provider, staff offer assistance with career planning, job search and job retention to the unemployed or underemployed. Ontario Works can provide assistance to employers with their staffing and training needs.

Services include career exploration, information on local services, Labour Market Information on current/future job prospects, resume & cover letter writing, interview techniques, applications to Employment Ontario (e.g. Second Career, Canada Ontario Job Grant) programs, information on other services provided by community partners and outside agencies, job matching and placement (employers may qualify for training incentives) and new programming available such as Youth Job Connection and Youth Job Link.

Ontario Works Employment Services -are provided to individuals who must participate in various activities to continue to qualify for financial assistance. Employment staff develop Participation Agreements (Outcome Plans) with clients that are aimed at enhancing employability, finding and maintaining employment and increasing earnings with the goal of financial independence.

Employment Placement Program - an employment placement program is available to all public, private, and government agencies and allows organizations to interview and select pre-screened individuals that are best suited for employment within their organization

Community Placement Program-to develop workplace skills for participants on social assistance to better equip the participant for competitive employment experience

Learning, Earning and Parenting (LEAP)-a targeted strategy for teen parents between the ages of 16 and 25 receiving social assistance to complete their education (Learning), prepare for employment (Earning), and develop parenting skills (Parenting).

Contact North

P.O. Box 280 44 Anson Drive Iroquois Falls, ON POK 1E0 Toll Free: 877-999-9149 Web: www.contactnorth.ca

Email: iroquoisfalls@contactnorth.ca

The Contact North Network has provided access to education and training opportunities with learners in mind. In today's increasingly global economy, education and training have never been more important. Whether it is upgrading current skills through professional development, completing a secondary school diploma or pursuing post-secondary studies, Contact North helps Northern Ontario residents maintain their competitive edge in today's workforce.

Post-Secondary Education Institutions

Collège Boréal

Sudbury (Main Campus); Hearst; Kapuskasing; New Liskeard; Nipissing; Timmins, Toronto, Hearst

Timmins Campus 395 Thériault Boulevard Timmins, ON P4N 0A7 Phone: 705-267-5850

Fax: 705-267-6673

Web: http://www.collegeboreal.ca/accueil

Major Programs: Trades heavy equipment, electrical engineer /technician, mechanical engineer technician, millwright, hairdressing, culinary arts, social work, business administration, corporate training, early childhood education, accounting, business, office administration general and executive, personal support worker, pre-health program, registered practical nurse.

Northern College

Timmins (Main Campus); Haileybury; Kirkland Lake; Moosonee

4715 Highway 101 East

South Porcupine ON PON 1HO

Tel: 705-235-3211 Fax: 705-235-7279

Mailing Address: P.O. Box 3211 Timmins ON P4N 8R6

Web: http://www.northernc.on.ca/

Major Programs: Over 75 programs, Technology and Trades, Business, Health Sciences, Community

Services and Corporate Training.

Université de Hearst

Timmins Campus

395 Theriault Blvd, Timmins, ON P4N 0A7

Phone: 705-267-2144 Toll Free: 866-467-2144 Web: http://www.uhearst.ca/

Major Programs: Psychology, Social Services, Management and Interdisciplinary Studies

Algoma University

Algoma University at Timmins

4715 Highway 101 East, South Porcupine, ON PON 1HO

Phone: 705-235-3211 ext. 2175

Toll Free: 888-254-6628 Email: timmins@algomau.ca

Web: https://www.algomau.ca/timmins/

Programs: Bachelor of Social Work and Bachelor of Arts in Community Development

NORCAT Timmins

395 Theriault Blvd. Timmins, ON P4N 5B6 Phone: 705-269-0040

Toll Free: 855-9NORCAT / 855-966-7228 ext. 279).

Email: kstewart@norcat.org

Web: http://www.norcat.org/norcat-timmins/

NORCAT is a leading private, non-profit organization that empowers clients, staff, and community partners to drive a culture of productivity, innovation, and life-long learning. As part of its celebrated mantra of "listen, learn, build, measure, repeat" NORCAT has become a leader in on-line training and development to complement its diverse in-person programs and services. The educational and training curriculum have been developed on customer feedback, government regulations, and proven pedagogy models to enhance desired learning outcomes.

NORCAT also offers over fifty health and safety courses for workers and employers (i.e. supervisor common core, surface miner common core, basic mill process common core, train the trainer, working at heights, confined space, WHMIS 2015 as well as quantitative respiratory fit testing).

NORCAT has partnered and facilitates contractor orientations with DeBeers, Detour Gold and Lake Shore Gold in the Timmins region.

Transport Training Centres of Canada

Timmins Campus 3820 Highway 101 West, Unit 2 Timmins, ON P4N 0E4

Phone: 705-267-2199 x 123
Toll Free: 800-805-0662
Fax: 705-267-0277

Email: timmins@ttcc.ca Web: http://www.ttcc.ca/

Major Programs: Heavy Equipment, Commercial Truck Training and Skid School Training

5th Wheel Training Institute

536 Brazeau Blvd

New Liskeard, ON POJ 1PO Toll Free: 888-647-7202

Web: http://5thwheeltraining.com/

Major Programs: Heavy Equipment, Truck Driver Training, Mechanics Assistant Training

Adult Learning Centre

723 Synagogue Ave, Iroquois Falls ON POK IGO

Phone: 705-232-5433 Fax: 705-232-7134

The Adult Learning Centre (ALC) is a community based Literacy and Essential Skills program that assists adults in improving their reading, writing, math, computer, and communication skills for employment, further education and training, and/or personal goals.

ALC deliver programs that are free, confidential and tailored to your needs.

9.3 Regional Research and Innovation Centres

Department of Applied Research, Entrepreneurship & Innovation (AREI)

Northern College 4715 Highway 101 East South Porcupine ON PON1HO P.O. Box 3211 Timmins ON P4N8R6

Phone: 705-235-3211 Fax: 705-235-7279

Email: innovation@northern.on.ca (Applied Research & Innovation)

Email: entrepreneur@northern.on.ca (Entrepreneurship)

Web: www.northernc.on.ca/innovation (Applied Research & Innovation)

Web: www.northernc.on.ca/ecentre (Entrepreneurship)

Northern College's Department of Applied Research, Entrepreneurship and Innovation (AREI) puts science, technology and social innovation to work for our people and our communities. AREI works with members of industry to solve real-world problems that result in operational efficiencies, economic growth and/or community development. The collaboration between Applied Research and Entrepreneurship at Northern College means students, faculty, industry, and other community members can develop innovative ideas, test their theories through applied research, and then actually implement a refined product, service or process with the help of the Entrepreneur Centre and its partners.

Materials Joining Innovation Centre (MaJIC)

140 Government Road P.O. Box 303 Kirkland Lake, ON P2N 3H7

Phone: 705-567-6411 Fax: 705-567-3033

Email: info@majic-ca.org Web: http://majic-ca.org

MaJIC is a not for profit organization created to fill industry's need for practical welding expertise by providing a range of services, combining technical expertise with state-of-the-art facilities to enhance productivity and quality, meeting regulatory requirements, and improve safety.

Productivity and Innovation Centre

4715 Highway 101 East B-Wing, Northern College South Porcupine, ON PON 1HO Phone: 705-269-1354

Cell: 705-365-7049 Fax: 705-360-8537

Email: info@picontario.ca Web: picontario.ca

Iroquois Falls, Ontario Canada

The Productivity & Innovation Centre (PIC) provides organizations in northeastern Ontario with the opportunity to have their operations assessed by qualified business consultants to determine opportunities for productivity improvements and innovation.

Mining Supply, Trade & Investment

Timmins Economic Development Corporation

12 Elm St. N., Timmins, ON P4N 6A1 Email: jon.belanger@timmins.ca Office: 705-360-2600, ext. 7022

Cell: 705-266-3770 Fax: 705-360-2679

The Mining Supply, Trade & Investment Project promotes business growth and competitiveness in the mining supply sector across the participating Northeastern Ontario communities of Black River-Matheson, Cochrane, Iroquois Falls, Kapuskasing, Temiskaming Shores, and Timmins. Through the development of tools such as value propositions and a gap analysis, the project will work to attract new investment to the region and identify potential areas for expansion in existing suppliers. To bolster investment, the region will be promoted at trade shows and through a marketing effort. Existing suppliers will be encouraged to participate in assistance programs and will be linked with key sector experts. In addition to trade and investment, the project will investigate industrial mineral opportunities in the region.

9.4 Area Financial Institutions

La Caisse Populaire Iroquois Falls

165 Main Street, P.O. Box 686 Iroquois Falls, ON POK 1G0 Phone: 705-232-5211

Email: sbreton339@acpol.com

Web: http://www.caissealliance.com/en/services/timmins-caisse.php

Royal Bank of Canada

160 Main Street Iroquois Falls, ON POK 1G0 Phone: 705-232-4076 Web: www.rbc.com

9.5 Real Estate

Timmins, Cochrane & Timiskaming District Association of REALTORS

255 Algonquin Blvd. E. Timmins, ON P4N 1B4 Phone: 705-268-5451 Fax: 705-264-6420

Web: http://boards.mls.ca/timmins/

ClaimPost Realty

Contact: Kelly Maclean Phone: 705-221-4009

Web: www.kellyworksforu.com Email: kellyworksforu@gmail.com

Realty Networks Inc.

Contact: Lauren Zieminski Phone: 705-465-8484 Web: laurenZ.ca

Email: lauren@laurenz.ca Contact: Michel Blais Phone: 705-221-6303

10 Quality of Life

10.1 Cost of Living 2016

Table 40: Cost of Living 2016

| Description | Ontario | Iroquois |
|--|----------|----------|
| | | Falls |
| Food | \$8,525 | \$7,626 |
| Clothing | \$3,991 | \$2,906 |
| Shelter(Spending on Rent or Homeowner's major payments including the mortgage payment, the costs of electricity, heat, water and other municipal services, property taxes and condominium fees where applicable) | \$14,955 | \$6,486 |
| Transportation | \$12,793 | \$11,765 |
| Cost of Living Excluding Transportation (Food, Clothing, Shelter) | \$27,471 | \$17,018 |
| Cost of Living (Food, Transportation, Food, Clothing & Shelter) | \$40,264 | \$28,783 |

Source: Data Mining Inc. Superdemographics

10.1 Housing Characteristics

Table 41: Assessment Values 2016

| Property Type | Median Assessment |
|----------------------------------|-------------------|
| Single family home | \$84,000 |
| Seasonal Recreational Dwelling | \$89,000 |
| Farm House | \$94,100 |
| Farmland | \$34,400 |
| Managed Forest | \$10,200 |
| Apartment Building | \$263,000 |
| Small Office Building | \$107,000 |
| Small Retail Commercial Property | \$52,000 |

Source: Town of Iroquois Falls –Ontario Property Tax Analysis March 2016

Table 42: Dwelling Characteristics for Iroquois Falls 2016

| Characteristics | Ontario | Iroquois Falls |
|---|-----------|-------------------|
| Total number of occupied private dwellings by structural type of dwelling | 5,291,909 | 2,069 |
| Owner | 3,780,239 | 1,485 |
| Renter | 1,502,309 | 584 |
| Single-detached house | 2,936,287 | 1,600 |
| Apartment, building that has five or more storeys | 858,295 | 0 |
| Movable dwelling | 17,381 | 20 |
| Other dwelling | 1,479,947 | 449 |
| Semi-detached house | 305,324 | 108 |
| Apartment, duplex | 172,177 | 58 |
| Row house | 456,950 | 69 |
| Apartment, building that has fewer than five storeys | 536,061 | 214 |
| Other single-attached house | 9,434 | 0 |
| Average value of dwellings (\$) | 557,783 | 161,838 |
| Median value of dwellings (\$) | 454,596 | 130,941 |

Source: Manifold Data Mining Inc. Superdemographics 2016

10.2 Health and Social Services

211 Ontario

Helpline to find Ontario's health services and resources

Web: 211Ontario.ca

Anson General Hospital

58 Anson Drive

Iroquois Falls, ON POK 1E0 Phone: 705-258-3911 Fax: 705-258-2618

Web: http://www.micsgroup.com/iroquoisfalls/

The MICs Group of Health Services consists of three hospitals and their associated long-term care facilities located in the Northern Ontario communities of Matheson, Iroquois Falls and Cochrane. The MICs communities offer comprehensive health care services: Acute Care, Complex Continuing Care, Palliative Care, Long Term Care, Respite Care, Emergency Services, Outpatient Services, Surgery, Outreach Chemotherapy Clinics, Diabetes Program, visiting Specialist clinics and Telemedicine.

Anson General Hospital is an acute general hospital which provides a wide range of in-patient, chronic care, emergency, out-patient, ambulatory care and long-term care services. Currently the hospital is designated as having 19 Acute, 15 Complex Continuing Care and 69 Long-Term Care beds. Four of the active care beds are single rooms which are used as swing beds for acutely ill, palliative, or long-term rehabilitation patients. Services include Emergency, Laboratory, Diagnostic imaging, Clinical Nutrition, Diabetes Program, Physiotherapy, Respiratory Therapy, Visiting Specialty Clinics, Complex Continuing Care and Telemedicine.

South Centennial Manor (long-term care facility)

240 Fyfe Street

Iroquois Falls, ON POK 1E0 Phone: 705-258-3836 Fax: (705) 258-3694

Web: http://www.micsgroup.com/iroquoisfalls/southcentennial.htm

South Centennial Manor is a 69 bed accredited Long Term Care facility, operated by MICs Group of Health Services. The home operates at 100% occupancy and serves the district. Services include Nursing and Personal Care, Assistance with Activities of Daily Living, Treatment and Medication Administration, Special Diets, Laundry Services, Room and Board, Social/ Recreational Programs, Optional Services (i.e., Pastoral Care), Physician Services, On-site Therapy Services and Foot Care.

Anson General Family Health Team

58 Anson Drive, Iroquois Falls, ON POK 1E0

Phone: 705-258-2818 (Monday to Friday 9:00 am to 4:00 pm)

A new medical clinic, located on hospital grounds, houses the Anson General Family Health Team which consists of 4 family physicians, a Physician Assistant, a Nurse Practitioner, a Registered Nurse, a Registered Practical Nurse and a Registered Dietitian. Complimenting this group is a dedicated team of administrative professionals.

Telehealth Ontario

Toll Free: 1-666-797-0000 TTY: 1-866-797-0007

Web: www.health.gov.on.ca/english/public/program/Telehealth/Tele faq.html

Free Access to a Registered Nurse — 24 Hours a day, 7 days a Week

Telehealth Ontario is a free, confidential telephone service for health advice or general health information from a Registered Nurse. That means quick, easy access to a qualified health professional to help you decide whether to care for yourself, make an appointment with your doctor, go to a clinic, contact a community service or go to a hospital emergency room.

North Eastern Ontario Family and Children's Services (NEOFACS)

457 Zealand Street

Iroquois Falls, ON POK 1G0 Phone: 705-232-5366

Web: http://www.neofacs.org/

An integrated agency, providing services to children, youth and their families in the Districts of Cochrane and Timiskaming. The Agency provides Child Welfare, Children's Mental Health, Youth Justice and Prevention programs along with a number of other programs and services

Brighter Futures- NEOFACS

457 Zealand Avenue Iroquois Falls, ON POK 1G0

Phone: 705-232-5551 or 705-232-7000 x 8003

Fax: 705-232-6089

Web: http://www.neofacs.org/

NEOFACS provides family based programs from 0 to 6 years in partnership with Iroquois Falls Preschool and Family Resource Centre; playgroup, parenting workshops, school readiness program, pre-natal and post-natal information.

Cochrane District Social Services Administration Board (CDSSAB)

Ontario Works, Housing and Children Services 33 Ambridge Drive Iroquois Falls, ON POK 1G0

Phone: 705-232-4095 Toll Free: 1-800-461-2009

Fax: 705-232-5471

Web: http://www.cdssab.on.ca/

North East Community Care Access Centre (NECCAC)

58 Anson Drive (lower Level) Iroquois Falls, ON POK 1E0 Phone: 1-888-668-2222

Web: http://healthcareathome.ca/northeast/en

NECCAC delivers a seamless experience through the health system for people in our diverse communities, providing equitable access, individualized care coordination and quality health care. Services include speech, nutrition, nursing care, occupational and physiotherapy, long term placement social work, school care, home care, nursing.

Health Promotion Centre

723 Synagogue Avenue Iroquois Falls, ON POK 1G0 Phone: 705-232-4656

Fax: 705-232-4656

Email: office@iroquoisfallschamber.com Web: http://iroquoisfallschamber.com

The Health Promotion Centre was created to promote healthy living habits for seniors (55+) to become more physically active, emotionally aware and mentally stimulated. The Centre is open Tuesdays and Wednesdays from 10 am to 2 pm.

Porcupine Health Unit

58A Anson Drive P.O. Box 575 Iroquois Falls, ON POK 1G0 Phone: 705-258-2247

Fax: 705-258-2249 Toll Free: 800-461-1818

Email: info4you@porcupinehu.on.ca

Web: http://www.porcupinehu.on.ca/About/contact-us.html

Programs and services are offered by a wide variety of skilled and caring health professionals which include vaccinations, dental program for children, speech, nutrition, food safety, septic application and inspection, tobacco program, travel health, sexual health, injury prevention, health inspection, genetics, family health program, i.e. Parenting, Pre-natal, Growing Healthy Families.

South Cochrane Addiction Services Inc. (SCAS)

58A Anson Drive

Iroquois Falls, ON POK 1E0 Phone: 705-232-4344 Web: www.scasinc.ca

Iroquois Falls Outreach: Thursdays

SCAS is an assessment, referral, case management and community treatment agency for people of all ages in the South Cochrane district who have problems related to their own alcohol and drug use or gambling. The agency also offers services to family members of persons who have substance use or gambling related problems.

Surrender and Live Centre (S.A.L.)

130 Main Street

Iroquois Falls, ON POK 1G0 Phone: 705-232-5656 Email: salcentre@msn.com

Minto Counselling Centre

58A Anson Drive P.O. Box 596 Iroquois Falls, ON POK 1E0 Phone: 705-258-2212

Fax: 705-258-2145

Email: mgagnon@mintoc.net

Victim Crisis Assistance & Referral Service (VCARS)

743 Hwy 67

Iroquois Falls, ON POK 1G0 Phone: 705-232-4351

Community Living Iroquois Falls

9 Veterans Drive Iroquois Falls, ON POK 1G0 Phone: 705-258-3971

3 Spruce Street 705-232-7251 27 Anson Drive 705-258-3922

Red Cross

Residences:

105 Ambridge Drive P.O. Box 512 Iroquois Falls, ON POK 1G0 Phone: 705-232-4901

Fax: 705-232-4901 Email: 705-232-4901

Red Cross provides programs for Assistive Living for high risk seniors and Adult Day Program for respite care.

Chiropractors

Atlas Chiropractic Clinic

107 Ambridge Drive Iroquois Falls, ON POK 1E0

Phone: 705-232-6888

Iroquois Falls Chiropractic

157 Main Street Iroquois Falls, ON POK 1E0

Phone: 705-232-2220

Optometrist

Family Eye Care

198 Main Street P.O. Box 760 Iroquois Falls, ON POK 1E0

Phone: 705-232-5311

Medical Services

Anson Family Health Team

58 Anson Drive Iroquois Falls, ON POK 1E0

Phone: 705-258-2818

Dental Care

Dr. R Vachon, Dentist

239 Main Street Iroquois Falls, ON POK 1E0

Phone: 705-232-5155

Iroquois Falls Dental Hygiene Clinic

Suite B, 215 Ambridge Drive, Iroquois Falls, ON POK 1G0

Phone: 705-232-6766

Dr. T. Vockeroth Dr. Dan Vockeroth, Dr. Allison Clark Dentistry

153 Ambridge Drive Iroquois Falls, ON POK 1E0 Phone: 705-232-4073

10.3 Education

Table 43: Public Schools 2016

| | | Elem | entary Schoo | ols | |
|------------------------------------|-------------------|---------|--------------------|----------------------------------|--------------|
| School Name | Location | Grades | Student Numbers | Language | Telephone |
| Iroquois Falls Public School | Iroquois Falls | PK to 8 | 119 | English & French Immersion | 705-232-6651 |
| École publique Étoile du Nord | Iroquois Falls | PK to 8 | 81 | French | 705-232-2000 |
| | | H | igh Schools | | |
| School Name | Location | Grades | | Language | Telephone |
| Iroquois Falls Secondary School | Iroquois Falls | 7 to 12 | 240 | English & French Immersion | 705-258-3921 |
| L'Alliance | Iroquois Falls | 9 to 12 | 50 | French | 705-258-3223 |

Source: Ellis Management Services

Table 44: Catholic Schools 2016

| | Elementary Schools | | | | |
|--|--------------------|---------|--------------------|----------------------------------|--------------|
| School Name | Location | Grades | Student Numbers | Language | Telephone |
| St. Anne's English Catholic School | Iroquois Falls | PK to 8 | 89 | English & French Immersion | 705-232-5355 |
| École Saints- Martyrs- Canadiens | Iroquois Falls | PK to 8 | 140 | French | 705-232-4019 |
| | | H | igh Schools | | |
| School Name | Location | Grades | | Language | Telephone |
| École Secondaire L'Alliance | Iroquois Falls | 9 to 12 | 50 | French | 705-258-3223 |

Source: Ellis Management Services

Table 45: Day Cares & Preschool Centre

| Day Care and Family Resource Centre | | | | | |
|-------------------------------------|----------|-----------|----------|-----------|--------------|
| Name | Location | Ages | Capacity | Language | Telephone |
| Centre Educatif | Iroquois | 18 months | 20 | Bilingual | 705-231-0399 |
| Rayon de Soleil | Falls | + | | | |
| Tanie's Tots Daycare | Iroquois | 14 months | 40 | Bilingual | 705-232-5302 |
| Centre | Falls | + | | | |
| Iroquois Falls | Iroquois | | 140 | French | 705-232-6777 |
| Preschool & Family | Falls | | | | |
| Resource Centre | | | | | |

Source: Ellis Management Services

10.4 Protective Services

Emergency Phone Number: 911

The Town of Iroquois Falls offers the following emergency service providers:

- Police
- Ambulance services
- Fire department.

Iroquois Falls Fire Department

184 Devonshire Avenue Iroquois Falls, ON POK 1E0

Phone: 705-258-3690

Email: firechief@iroquoisfalls.com

Ontario Provincial Police

52 Critchley Avenue Monteith, ON POK 1PO Phone: 705-232-4087

Toll Free: 1-888-310-1122

10.5 Recreation, Tourism and Events

Town of Iroquois Falls – Recreation Department

729 Synagogue Avenue, P.O. Box 460

Iroquois Falls, ON

POK 1EO

Jus Jordan Arena 705-258-3436

Aquatic & Fitness Centre 705-258-3526

Fax: 705-258-3135

Web: http://www.iroquoisfalls.com/content/recreation-and-leisure-services

Table 46: Leisure and Community Services

| Community Centres | 1 | Libraries | 1 |
|--------------------------|--------|----------------------|-------|
| Parks | 7 | Bowling Alley | 1 |
| Skateboard Park- Summer | 1 | Ice Arenas | 1 |
| Marina | 1 | Auditoriums | 1 |
| Public Golf Courses | 1 | Museums | 1 |
| Public Tennis Courts | 2 | Baseball Diamonds | 1 |
| Soccer / Football Fields | 1 | Accessible Transit | 1 |
| Indoor Swimming Pools | 1 | Snowshoeing | 1 |
| Daycare and Preschool | 3 | Cross Country Skiing | 25 km |
| Facilities | | (4 trails) | |
| Snowmobile Trails | 160 km | | |

10.6 Events

Table 47: Annual Events 2016

| Table 471 71111dai Events Ed 10 | | |
|---------------------------------|------------------------------------|--|
| Annual Events 2016 | | |
| Date | Name of Event | |
| March | Winter Carnival & Ice Derby | |
| July | Porquis Blues Festival | |
| July | Heritage Music Fest | |
| August | Porquis Fall Fair | |
| November/December | Chamber of Commerce Christmas Gala | |
| December | Christmas Parade of Lights | |
| | | |

10.7 Local Media

Table 48: Newspapers

| Newspaper | Frequency |
|------------------------------------|-----------|
| The Enterprise | Weekly |
| The Timmins Daily Press (Sunmedia) | Daily |
| Le Voyageur | Weekly |
| Timmins Times (Sunmedia) | Weekly |

Table 49: Radio Stations

| Affiliation |
|--------------|
| Rogers Media |
| Rogers Media |
| CBC -Sudbury |
| Local |
| |

Table 50: Cable Service

| Name | Telephone |
|----------------------------|----------------|
| Cable 12 Community Channel | 705-232-5700 |
| East Link | 1-888-345-1111 |

Source: Town of Iroquois Falls

Table 51: Television

| TV Station | Affiliation |
|------------------------------------|-------------|
| CTV-Northern Ontario | Bell Media |
| http://northernontario.ctvnews.ca/ | |
| | |

11 Local Accommodations

Owners and operators of the numerous accommodation facilities located in Iroquois Falls take pride in welcoming visitors to the community.

Auberge MacDonald Guest Inn Auberge MacDonald Guest house Auberge Macdonald Extended Stay Suites

Iroquois Falls, ON POK 1E0 Phone: 705-232-0779 Web: http://www.amgi.ca Email: scott@amgi.ca

Busy Bee II Bed & Breakfast

581 Ambridge Drive Iroquois Falls, ON POK 1EO Phone: 705-232-2410

Cameron's Beach Trailer Park

1011 Cameron Avenue Iroquois Falls, ON POK 1G0 Phone: 705-232-4905

Horseshoe Lake Campground

Frank Road

Iroquois Falls, ON POK 1G0 Phone: 705-232-6869

Kettle Lakes Provincial Park

1350 Municipal Road Connaught, ON PON 1H0

Phone: 705-363-3511 (summer) Phone: 705-272-7107 (winter)

Web: http://www.ontarioparks.com/park/kettlelakes

Myna Housekeeping Unit

231 Devonshire Avenue Iroquois Falls, ON POK 1E0

Phone: 705-3854

Rice Lake Resort

1458 Rice Lake Road

Iroquois Falls, ON PON 1E0

Phone: 705-232-5560 (summer) Phone: 705-232-4606 (sinter)

http://www.ricelakefamilycampground.com

Sunset Bay

082 Sunset Bay Road Big Nellie Lake Iroquois Falls, ON POK 1G0

Phone: 705-232-4768

Email: suzannetremblay8@gmail.com

Twin Falls Marina & Campground

P.O. Box 1017 Twin Falls Road Iroquois Falls, ON POK 1G0

Phone: 705-232-8054

12 Incentive Programs, Services and Fundingi

Invest Ontario – Ontario Incentive Programs and Services http://www.investinontario.com/incentive-programs-and-services

Capital Funding Programs

Sustainable Development Technology Canada - Canadian clean-tech projects https://www.sdtc.ca/en https://www.sdtc.ca/en/apply/sd-tech-fund https://www.sdtc.ca/en/apply/sd-natural-gas-fund

Business Development Bank of Canada http://www.bdc.ca/en/home.htm

Community Futures Program - Ontario http://www.icce.ca/eic/site/fednor-fednor.nsf/eng/h_fn01468.html

SMART Program - Canadian Manufacturers & Exporters http://www.cme-smart.ca/

Northern Ontario Heritage Fund (NOHFC)

Northern Business Opportunity Program - Business Expansion Projects

http://nohfc.ca/en/programs/northern-business-opportunity-program-business-expansion-projects

Northern Business Opportunity Program - New Investment Projects http://nohfc.ca/en/programs/northern-business-opportunity-program-new-investment-projects

Northern Business Opportunity Program - Small Business Start-up Projects http://nohfc.ca/en/programs/northern-business-opportunity-program-small-business-start-projects

Northern Community Capacity Building Program - Community Capacity Building Initiatives http://nohfc.ca/en/programs/northern-community-capacity-building-program-community-capacity-building-initiatives

Strategic Economic Infrastructure Program http://nohfc.ca/en/programs/strategic-economic-infrastructure-program

Strategic Aerospace and Defence Initiative - Industry Canada https://www.ic.gc.ca/eic/site/ito-oti.nsf/eng/h 00022.html

Ontario Research Fund: Research Infrastructure https://www.ontario.ca/page/ontario-research-fund-research-infrastructure

Rural Economic Development Program http://www.omafra.gov.on.ca/english/about/growingforward/gf2-processor.htm

Rural Economic Development (RED) Program http://www.omafra.gov.on.ca/english/rural/red/

Ontario Emerging Technologies Fund - Ontario Capital Growth Corporation http://www.ocgc.gov.on.ca/site/en/funds/ontario-emerging-technologies-fund/

Canada Small Business Financing Program - Industry Canada http://www.ic.gc.ca/eic/site/csbfp-pfpec.nsf/eng/Home

Commercialization / Innovation Funding Programs

Ontario Research Fund: Research Excellence https://www.ontario.ca/page/ontario-research-fund-research-excellence

Ontario Tax Exemption for Commercialization https://www.ontario.ca/page/ontario-tax-exemption-commercialization

International research projects: China, India, Israel https://www.ontario.ca/page/international-research-projects-china-india-israel

Ontario Centres of Excellence Inc. http://www.oce-ontario.org/programs-services

Northern Innovation Program (NOHFC) - Applied Research & Technology Development Projects http://nohfc.ca/en/programs/northern-innovation-program-applied-research-technology-development-projects -RESEARCH

Northern Innovation Program (NOHFC) - Industrial Research Chairs http://nohfc.ca/en/programs/northern-innovation-program-industrial-research-chairs - RESEARCH

Northern Innovation Program (NOHFC) - Opportunity Assessment Projects http://nohfc.ca/en/programs/northern-innovation-program-opportunity-assessment-projects -

Northern Innovation Program (NOHFC) - Pilot Demonstration & Commercialization Projects http://nohfc.ca/en/programs/northern-innovation-program-pilot-demonstration-commercialization-projects

FedNor

http://fednor.gc.ca/eic/site/fednor-fednor.nsf/eng/fn03444.html

Growing Forward 2

http://www.omafra.gov.on.ca/english/about/growingforward/gf2-processor.htm

Conservation Fund

http://www.powerauthority.on.ca/cfund

Resources for Evaluating, Adopting and Capitalizing on Innovative Healthcare Technology

http://www.htx.ca/content/what-is-reach

NRC Industrial Research Assistance Program https://www.nrc-cnrc.gc.ca/eng/ibp/irap.html

MaRS Discovery District (MaRS) www.marsdd.com

Canadian Dairy Commission's Matching Investment Fund (MIF) http://www.milkingredients.ca/index-eng.php?id=247

Rural Economic Development Program

http://www.omafra.gov.on.ca/english/about/growingforward/gf2-processor.htm

Rural Economic Development (RED) Program

http://www.omafra.gov.on.ca/english/rural/red/

Ontario Innovation Tax Credit (OITC)

http://www.rev.gov.on.ca/english/credit/oitc/index.html

Northern Community Capacity Building Program - Event Partnership

http://nohfc.ca/en/programs/northern-community-capacity-building-program-event-partnership

Digital Media Funding Programs

Ontario Film and Television Tax Credit (OFTTC)

http://www.omdc.on.ca/film_and_tv/tax_credits/OFTTC.htm

Ontario Interactive Digital Media Tax Credit http://www.omdc.on.ca/interactive/Tax_Credits.htm

Ontario Production Services Tax Credit (OPSTC)

http://www.omdc.on.ca/film_and_tv/tax_credits/OPSTC.htm

Ontario Sound Recording Tax Credit (OSRTC)

http://www.omdc.on.ca/music/Tax_Credits/OSRTC.htm

Ontario Computer Animation and Special Effects Tax Credit (OCASE)

http://www.omdc.on.ca/film_and_tv/tax_credits/OCASE.htm

Ontario Book Publishing Tax Credit (OBPTC) http://www.omdc.on.ca/book/tax_credits/OBPTC.htm

Film or Video Production Services Tax Credit Program - Canada Revenue Agency

http://www.pch.gc.ca/eng/1268740529145

Energy Funding Programs

Sustainable Development Technology Canada http://www.sdtc.ca/

SMART Program - Canadian Manufacturers & Exporters http://www.cme-smart.ca/

Save on Energy High Performance New Construction https://www.saveonenergy.ca

Feed-in Tariff Program - Ontario Power Authority http://fit.powerauthority.on.ca/what-feed-tariff-program

Conservation Fund http://www.powerauthority.on.ca/cfund

Export Funding Programs

Canadian Commercial Corporation (CCC) http://www.ccc.ca/eng/home.cfm

Export Market Access - A Global Expansion Program http://exportaccess.ca/en/home

Export Development Canada http://www.edc.ca/

Ontario – Take your business global https://www.ontario.ca/page/take-your-business-global?_ga=1.93519774.2011885057.1455563397

BDC

https://www.bdc.ca/en/pages/home.aspx

The Canadian Trade Commissioner Service http://tradecommissioner.gc.ca/index.aspx?lang=eng

Export Guarantee Program http://www.edc.ca/EN/our-solutions/financing/Pages/export-guarantee-program.aspx

Investment Accelerator Fund http://www.marsdd.com/aboutmars/partners/iaf/

SMART Prosperity Now Program http://www.cme-smart.ca/prosperity-now/funding/funding.html

Human Resources and Training Funding Programs

Employment Programs and Service (Ontario)

http://www.tcu.gov.on.ca/eng/eopg/programs/progs_servs_list.html#sif

Northern Ontario Internship Program (NOHFC)

http://nohfc.ca/en/programs/northern-ontario-internship-program

Employer Signing Bonus

http://www.tcu.gov.on.ca/eng/employers/emp_bonus.html

Ontario Centres of Excellence Inc.

http://www.oce-ontario.org/programs-services

Apprenticeship Completion Grant – Service Canada

http://www.servicecanada.gc.ca/eng/goc/apprenticeship/completiongrant/program.shtml

Apprenticeship Incentive Grant- Service Canada

http://www.servicecanada.gc.ca/eng/goc/apprenticeship/incentivegrant/program.shtml

Work Sharing – Service Canada

http://www.servicecanada.gc.ca/eng/work sharing/index.shtml

Career Focus - Service Canada

http://www.servicecanada.gc.ca/eng/epb/yi/yep/newprog/career.shtml

Opportunities Fund for Persons with Disabilities – Service Canada

http://www.servicecanada.gc.ca/eng/of/index.shtml

Canada Summer Jobs

http://www.servicecanada.gc.ca/eng/epb/yi/yep/programs/scpp.shtml

Skills Link Program - Service Canada

http://www.servicecanada.gc.ca/eng/epb/yi/yep/newprog/skillslink.shtml

AIME Northern

http://www.yveslandryfoundation.com/programs/aime-initiative/aime-northern/

Natural Sciences and Engineering Research Council of Canada

http://www.nserc-crsng.gc.ca/index_eng.asp

Youth Internships - FedNor

http://www.servicecanada.gc.ca/eng/goc/sbip/index.shtml

Canadian Institutes of Health Research - Innovation and Industry Programs

http://www.cihr-irsc.gc.ca/e/37788.html

Ontario Labour Market Partnerships http://www.tcu.gov.on.ca/eng/employers/labourMarket.html Industrial Research Assistance Program - National Research Council Canada http://www.nrc-cnrc.gc.ca/eng/ibp/irap/about/index.html

Apprenticeship Training Tax Credit http://www.rev.gov.on.ca/en/credit/attc/

Cooperative Education Tax Credit (CETC) http://www.fin.gov.on.ca/en/credit/cetc/

Rural Economic Development (RED) Program http://www.omafra.gov.on.ca/english/rural/red/

Summer Company

http://www.ontariocanada.com/ontcan/1medt/smallbiz/en/sb_ye_summerco_en.jsp

Ontario Summer Jobs Service http://www.tcu.gov.on.ca/eng/jobseekers/sjs.html

Research and Development Funding Programs

Ontario Centres of Excellence Inc. http://www.oce-ontario.org/programs-services

Northern Innovation Program (NOHFC) - Applied Research & Technology Development Projects http://nohfc.ca/en/programs/northern-innovation-program-applied-research-technology-development-projects

SD Natural Gas Fund- Sustainable Development Technology Canada http://www.sdtc.ca/index.php?page=nextgen-funding-niche&hl=en_CA

SD Tech Fund - Sustainable Development Technology Canada http://www.sdtc.ca/index.php?page=sdtech-funding-process&hl=en_CA

Ontario Business Research Institute Tax Credit (OBRITC) http://www.fin.gov.on.ca/en/bulletins/ct/obitc_frost_0002.html

Mitacs Accelerate http://www.mitacs.ca/accelerate

Natural Sciences and Engineering Research Council of Canada –Research tools and Instrument Program

http://www.nserc-crsng.gc.ca/Professors-Professeurs/RTII-OIRI/index_eng.asp

Strategic Aerospace and Defence Initiative - Industry Canada

http://ito.ic.gc.ca/eic/site/ito-oti.nsf/eng/h_00022.html

Canadian Institutes of Health Research - Innovation and Industry Programs http://www.cihr-irsc.gc.ca/e/37788.html

Ontario Innovation Tax Credit (OITC)
http://www.rev.gov.on.ca/english/credit/oitc/index.html

FEDNOR - Applied Research and Development Program http://www.marsdd.com/funding/directory/fednor-applied-research-2934/

Ontario Research Fund - Ontario Ministry of Research and Innovation http://www.mri.gov.on.ca/english/programs/ResearchFund.asp

Ontario Research and Development Tax Credit http://www.rev.gov.on.ca/en/credit/ordtc/index.html

Industrial Research Assistance Program - National Research Council Canada http://www.nrc-cnrc.gc.ca/eng/ibp/irap/about/index.html

SDTC funding

http://www.sdtc.ca/index.php?page=sdtech-funding-niche&hl=en_CA

Scientific Research & Experimental Development Tax Incentive Program - Canada Revenue Agency http://www.cra-arc.gc.ca/sred/

Canada Foundation for Innovation http://www.innovation.ca/en

Ontario Emerging Technologies Fund - Ontario Capital Growth Corporation http://www.ocgc.gov.on.ca/site/en/funds/ontario-emerging-technologies-fund/

¹ Incentive Programs, Services and Funding is not a complete list and subject to change at any time

IROQUOIS FALLS, ONTARIO, CANADA

INVESTMENT READY



IROQUOIS FALLS

SUDBURY

TORONTO .

STRATEGICALLY LOCATED

Iroquois Falls is centrally located in the heart of Northeastern Ontario just off Trans-Canada Highway 11. The community boasts a local airport, access to a regional airport within a one hour drive and rail directly to the core of the community; essential for providing accessibility to North American markets.

VIBRANT COMMUNITY

Iroquois Falls presents a home-town comfort with a quality lifestyle that many would envy; a warm, friendly and safe community to raise a family or retire, essential infrastructure, multi-seasons and plenty of open space. The community has a lower cost of living in comparison to Ontario, a housing market favourable to the buyer and moderate property taxes.

LABOUR FORCE

Iroquois Falls has an experienced, talented labour pool with a wide range of skilled trades. Almost 70% of the residents have a certificate. diploma or degree as well as a higher percentage of persons with an apprenticeship, trade certificate or diploma than the provincial average. The community is 56% bilingual (English & French) which is much higher than the Province of Ontario.

BUSINESS DEVELOPMENT

Opportunities exist in the community for economic growth and diversification of the local economy. The community is home to the Abitibi Banks project partnership: redeveloping an 80 acre industrial waterfront site with a mixed-use design. There is productive and affordable agriculture land for development, research and innovation, consistent weather patterns for cold weather testing, a natural beauty for site locations for the film industry and a productive mining industry in the region.

FOR MORE DETAILS ON IROQUOIS FALLS, CALL: **705–232–6357** OR VISIT: **www.iroquoisfalls.com**

